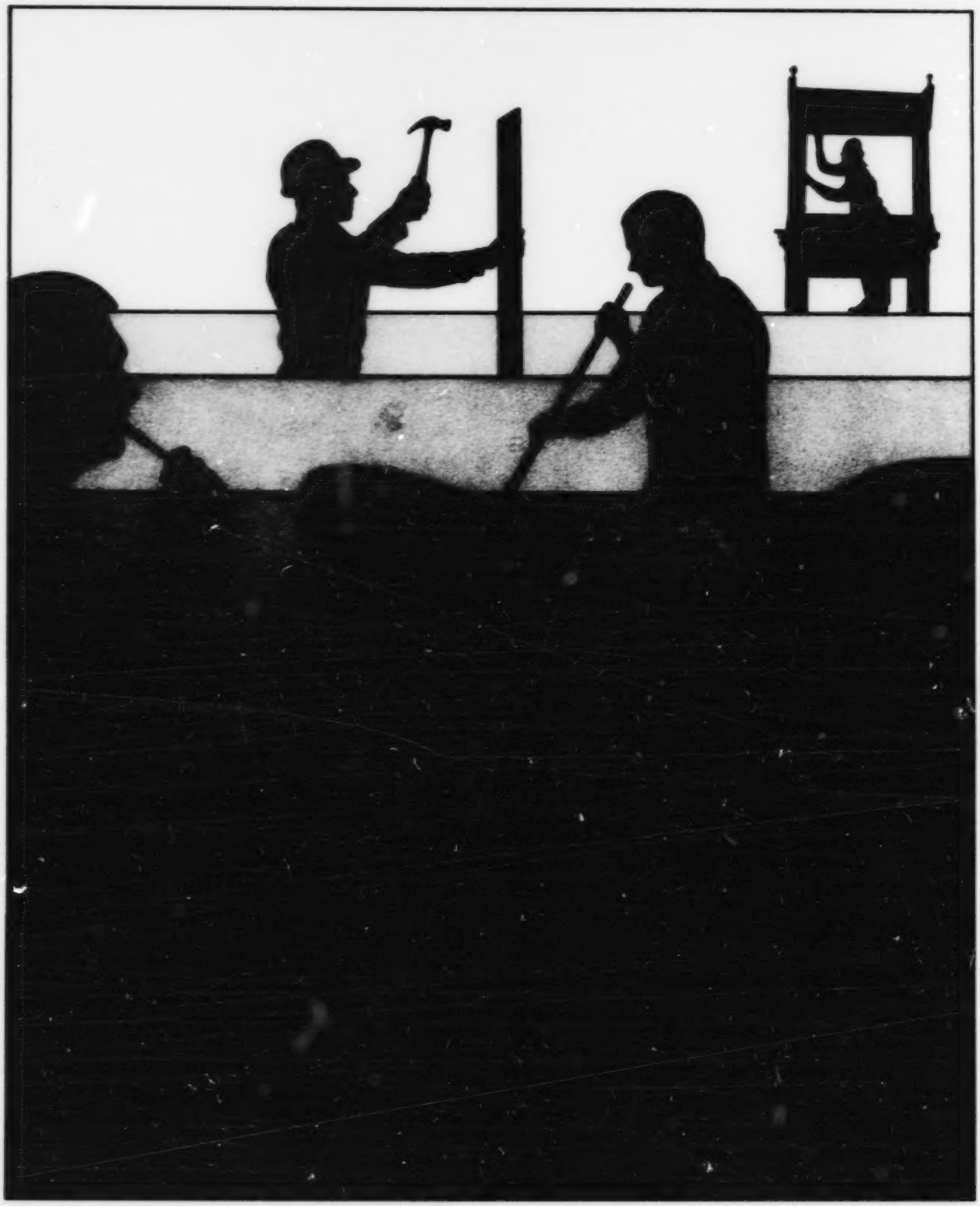
Ministry of Government Services Annual Report

Fiscal year ending March 31st, 1982



Ontario

To His Honour, The Lieutenant-Governor of the Province of Ontario

MAY IT PLEASE YOUR HONOUR:

I have the privilege of presenting the Annual Report of the Ministry of Government Services for the fiscal year ending March 31, 1982.

Respectfully submitted,

DOUGLAS J. WISEMAN
Minister

To the Honourable Douglas J. Wiseman, Minister of Government Services

SIR:

I have the honour to submit the 1981/82 Annual Report of the Ministry of Government Services.

Respectfully submitted,

ALAN GORDON
Deputy Minister

CONTENTS

Minister	2
Deputy Minister	3
Change	4
Services	4
Technology	5
Human Resources	6
Administration	8
Accommodation	9
Public Tenders	11
Construction contracts over $100,000	11
Construction contracts over $25,000 and up to $100,000	17
Renovation, alteration, repair contracts over $100,000	19
Renovation, alteration, repair contracts over $25,000 and up to $100,000	25
Maintenance, janitorial, service contracts over $100,000	35
Maintenance, janitorial, service contracts over $25,000 and up to $100,000	38

Minister

Foundation was laid for the future

If one word could adequately describe the 1981/82 fiscal year, I think that it would be change. After my colleagues in Cabinet outlined a new, expanded role for the Ministry of Government Services in July, 1981, a plan was developed. The effects of this plan will be felt well into the future.

In the pages of our annual report, you can see a pattern emerging as you read. My ministry has a new approach to doing business — and it's based upon service. With improved service, we expect to see increased efficiency as well. In fact, even during a time of government restraint, we fully expect to do more with less. Details of just what we did in 1981/82 can be found in each of my ministry's areas described in this report.

What we began during the fiscal year will not only have an effect on the ministries and agencies with which we deal, but also on the people of Ontario. For instance, we've encouraged many of our regional offices in the province to exercise more control over accommodation projects. Local architects, engineers and technicians are being used for building construction. In this way, my ministry is creating jobs in Ontario communities — and often speeding up the entire building process as well.

More ministry work was handled by the private sector in 1981/82; this trend will continue. Instead of adding new facilities or increasing staff, we focused on private sector suppliers at the best prices. In the end, savings were realized for the taxpayer.

Through repairs, alterations and new expenditures for government accommodation, 7,500 jobs were created. Another 1,500 came about through a grant from the Ontario Government's BILD program.

Efficiency now means continued savings over the years. Take energy conservation, for example. Our new building in Oshawa housing the Ministry of Revenue personnel uses between nine and 10 kw hours of energy per square foot. Five years ago, a comparable building would have consumed between 50 and 60 kw hours per square foot. Less money will be spent on energy costs over the life of that building. Not only that, but the cost of constructing it was no more than that for a conventional building.

In another area, my ministry's mail centre saved $1 million by working out a plan to take advantage of Canada Post's bulk mailings. Improved service here was also obtained by introducing a system that allows the public to mail government-related correspondence free at any local ministry office.

When it comes to purchasing, the Ministry of Government Services buys Canadian whenever possible. I advised our staff engineers and architects to put in more specifications for Canadian-made equipment on accommodation projects. Where certain products haven't been manufactured in this country, we have been working with the Ministry of Industry and Trade to find out if they can be. By stimulating production of these goods, we will be helping to create more jobs for Canadians.

I believe that the planning and work done in 1981/82 will enable my ministry to operate even more on a businesslike basis in the future. We're striving to provide clients with the highest-quality service, while still keeping our costs in line. Working with these ministries and agencies, we have a common goal: serving the people of Ontario as well as possible. During the fiscal year, the Ministry of Government Services worked to meet that goal.

□ □ □

Deputy Minister

The ministry's new philosophy

It was a day that changed the Ministry of Government Services: July 7, 1981. Just a quarter of the way into the 1981/82 fiscal year, Cabinet announced a new mandate for our ministry, one that directs us to assume a new leadership role in providing services to both the public and the government.

Planning for this challenge was under way immediately, with members of the management committee examining their respective areas — and the structure of the entire ministry, for that matter. Out of this planning came sweeping changes and a whole new philosophy that will guide us well into the future.

Emphasis was placed on co-operation, not control. In the past, Government Services' role was almost parental, because client ministries weren't accountable for what they demanded. We responded to their needs and operated on a control basis.

This isn't the way to provide the best possible services. We decided to initiate, rather than react, to become more of a partner in our clients' decisions and to work with them at the beginning, so that our services could help them deliver successful programs.

Our old style was to say, "Here, take this." Now, our attitude is, "You tell us what you want and we'll try our best to figure out a way to give it to you."

But if we're to do this, then it's necessary to hold clients accountable for what they request. To improve efficiency, we decided that we'll have to move toward charging back more to the clients. Right at the start, we'll explain costs. If there's enough money in their budgets, then the clients will use us, because we'll give them the best deal.

In this way, we're saying, "Now, let the managers manage." We believe firmly that, if individuals are responsible for buying services with their program money, then there will be a close look at efficiency.

Our part of the bargain is to offer the highest quality for the best price. If we can't, then clients are free to look elsewhere. By buying in bulk through collective purchasing arrangements, we do have certain efficiencies that are reflected in the cost to clients — and can't be matched. The same is true for much of what we do.

During the fiscal year, we moved toward spreading our new service-oriented philosophy throughout Government Services. To be a leader in service meant that every one of our 2,810 civil servants and 292 unclassified employees would have to be aware of the new approach — and believe in it. Changing people's attitudes in a large organization takes time; the excellent progress we made is a tribute to our staff.

In another service-related area, we commissioned an outside management consultant firm to survey our clients in other ministries and various agencies to determine what they thought of us. We used the results as a gauge for improvements.

Part of the change in direction was aimed at many of the practices and rules under which the ministry operated. We examined everything — from legislation right down to unwritten practices — with a view to altering or even abolishing the unnecessary. There's no room for silly rules that make people feel as though they're up against a wall when dealing with us.

One of the biggest challenges for Government Services is to provide improved service with fewer resources. For us, at least part of the solution rests with the latest in information technology. By commiting ourselves to leadership in videotext, data processing and minicomputers, the ministry can help increase productivity throughout the entire government.

Effective management during the 1981/82 fiscal year has resulted in improved services in information technology, suitable accommodation for ministries and agencies, more savings related to energy conservation, and fair competition for government contracts.

With a new mandate and a definite commitment to service, the Ministry of Government Services is prepared to adapt to whatever the future holds in store.

□□□

CHANGE

A change in attitudes is the key

With the July, 1981, Cabinet mandate for the Ministry of Government Services came a whole new philosophy. And that philosophy centres around the word "service." "Traditionally," says Assistant Deputy Minister of Services Bill Charlton, "we exercised control over our clients. In the future we will be providing leadership and clients will be able to make their own decisions, based on their awareness of the directions government is taking."

Bill Charlton.

During the fiscal year, getting the service message to filter through every part of the organization was one of the biggest challenges. Action plans were developed for managers, encouraging them to adopt an "open-door" policy with their staff. A suggestion program was implemented, with direct access to top management for anybody's ideas.

Audiovisuals were produced and training programs developed. Plans to produce a guide listing the ministry's services were initiated. An initiative was also implemented to provide clients with prompt information about how Government Services could help them solve problems.

"It is imperative," says Charlton, " that we all recognize the broad corporate objectives of the government when making decisions. This should result in significant improvements to programs, and in service to the public. We're trying to get this message across in our ministry first by implementing customer service initiatives — creating an example that will be followed by our clients."

The Ontario Government Bookstore was a major contributor to $3.3 million in publications sales.

SERVICES

Constraints mean bigger challenges, workloads

For Sean Kelly, the Executive Director of the Corporate Services Division, the past fiscal year was challenging, to say the least. With constraints across the government, he and a staff of 450 picked up 15 per cent more business in 1981/82. In order to save money, other ministries stopped performing some functions (for example, warehousing) and transferred the work to Government Services.

"I know it's a terrible cliche," says Kelly, "but we had to turn problems into opportunities. With the increased workload and no new staff, we had to be more innovative." During the fiscal year, Kelly's group (then called Marketed Services) managed to stay within its budget of $6.6 million — and actually improve service.

In all areas — from collective purchasing to office products, from mail service to the records centre — making the best use of existing resources was a top priority. "We can't be all things to all people anymore," explains Kelly. "We have to be more selective about the businesses that we're in and streamline for the future."

Sean Kelly.

CONTRACTING PAYS OFF

An example of this would be the central collection service, which helps ministries collect

overdue accounts. Instead of hiring more staff to keep up with the rapidly increasing rate of collections, there was a move toward contracting out much of the work. It paid off: for every dollar spent on administering this service in 1981/82, seven were collected. The dollar value of collections in the fiscal year was approximately $2,636,000.

The records centre — the government's custodian of inactive files, computer tape and microfilm — has more than a quarter-million cubic feet of storage space. In the fiscal year there were 67,920 retrievals. But the centre has reached its capacity and, rather than building a new facility, its work was contracted out. This was done with much planning, due to the sensitive nature of some of the stored material.

"We're experimenting right now," points out Kelly, "to see how charging our clients for storage and retrieval will work. If the user pays, then maybe people will be more cost-conscious about what they want stored."

In another area — vehicle service and assets disposal — sales of surplus assets such as furniture and office equipment were $146,900 in 1981/82. This section also allocates assets for re-use within the government or for charitable donations. In addition, it maintains and provides a full-time trucking service on a charge-back basis.

INCREASED PUBLICATIONS ACCESS

The publications service, which distributes Ontario government publications through the bookstore and a public library depository system, sold some 1,160,400 copies for about $3.3 million. Another 5,216,000 were distributed free of charge. A toll-free telephone inquiry service is being developed, too, so that the public will have access to information about various publications.

Collective purchasing section established several collective purchasing agreements against which the various ministries and agencies bought $39,400,000 worth of goods and services. This bulk-buying of common-use products saved an estimated $9.3 million. Another section, print services, called 1,062 printing tender, worth about $18.1 million. In addition, this section offers a graphic-arts service to all ministries and agencies and develops standard forms for use throughout the Ontario government.

Processing tenders for clients within the government is the responsibility of the public tenders office. The past fiscal year saw 1,821 tenders awarded, with a value of $143,100,000. In the office products section, which buys furniture and furnishings and runs the government stationery service, about $16.3 million was issued in purchase orders for equipment. Sales of stationery items came to $7,400,000.

"One of the most important things we did in 1981/82," says Sean Kelly, "was develop a five- year strategic plan. Over the years, this will help us to continually improve our level of service — even with limited resources."

TECHNOLOGY

Leadership in information technology is the goal

Right now, 60 per cent of existing businesses and 80 per cent of new businesses process information. More and more, we're becoming an information-based society. Providing the means to process government information is what Executive Director Greg O'Neill and 400 others are all about in the Computer and Telecommunication Services Division. (In 1981/82, before restructuring, it was called Communication and Computer Services.)

"We offer full-service data processing on a competitive basis," says O'Neill. "Our charge

Greg O'Neill.

to the government is zero, because we totally recover our costs."

The pressure is always on to reduce costs, so that client ministries and agencies won't spend as much. During the fiscal year, even with a greatly increased demand for computing — services were increased by 20 per cent — there was no increase in prices. As a matter of fact, over recent years, costs have actually been reduced substantially; a ministry doing $100 worth of business in 1974 would have paid just $78 in 1981/82.

"Our efforts have been successful," says Government Services Minister Douglas Wiseman, "in both the supply and promotion of computer processing services." Even though clients are free to go outside into the marketplace for computer services, this Division has cornered about 85 per cent of the government's business. In the fiscal year, that amounted to $35 million in revenues — up almost $6 million over the previous year.

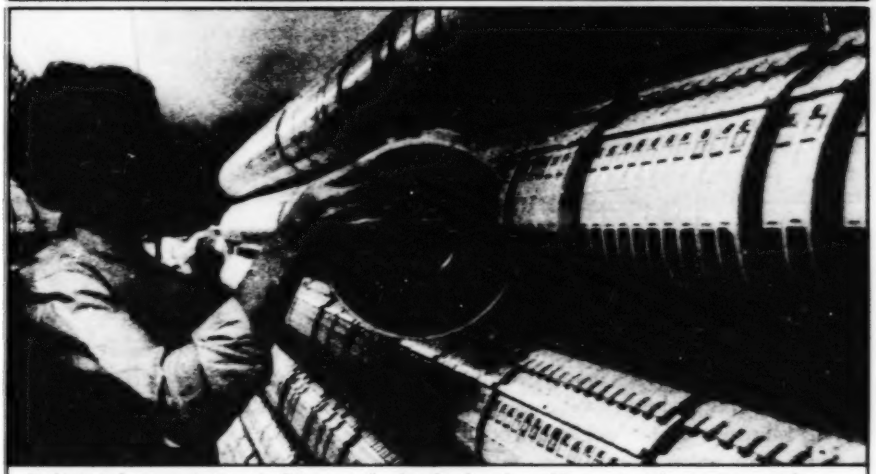
CHANGES FOR BETTER SERVICE

Data-processing centres at Queen's Park, Downsview and Leaside are backed up by full computer support services. Due to clients' increasing needs, three $5-million computers were installed in 1981/82 — after detailed studies attempted to identify ministries' future requirements. Plans were also developed to relocate the Leaside operation to Kingston by 1983 with the Ministry of Health's OHIP program as the principal initial client of the first regional full-service data centre.

Even before the Cabinet announcement of a new mandate for Government Services and the plans for restructuring the ministry, O'Neill says that his Division was changing. "We had completed an internal study of our group," he explains. "The results pointed out that, in order to provide better service throughout the 1980's we had to change our method of doing business."

In the past, the data centres had been decentralized without much communication between them. To avoid duplication of services and staff inefficiency, the operation was slanted toward a "one-window" approach. A data network project was started — and is still under way. Its goal is to consolidate the system for sending and receiving data in the province. For example, instead of having six separate lines in North Bay, everything would be consolidated into one. Lines throughout the province will be "distance insensitive," as it's termed — meaning no extra charges due to location.

"The result," says O'Neill, "is that we're more concentrated now with a better focus on our dealings with clients. Because we have one product — information processing — being centralized is integral if we're to provide the best service at the best prices."



Sophisticated communications facilities were developed to broaden public access to the government (above), while demand continued to grow for full service data processing.

SAVED $7 MILLION

In telecommunications too, there was a shift in emphasis during the past fiscal year, from control toward service. Here, telephone, intercom, radio, teletype, video teleconferencing and many other related services are provided.

More than $7 million was saved during the year through the use of common telephone services and the Inter-City network, which provides toll-free calling between Toronto and all the major government facilities throughout Ontario.

HUMAN RESOURCES

Survey helps to pinpoint ministry's priorities

With the Cabinet announcement of a new mandate for the Ministry of Government Services in July, 1981, planning new strategies for change become all important.

As Director of Management Planning Branch during the fiscal year, Jack Filby was aware of just how important laying the groundwork for the new approach would be. "We studied what would need to happen to effect the new mandate," he says.

The ministry was assigned responsibility to take the lead role in developing and providing corporate services, with emphasis on using new technologies and focusing on customer service and public access to government information. The planning process during 1981/82 resulted in an extensive restructuring of the ministry which became effective two months after the end of the fiscal year.

SERVICE SURVEYED

One of the key responsibilities of Management Planning in 1981/82 was to co-ordinate a comprehensive survey designed to find out about the ministry's level of service to its clients. The survey was carried out by an independent management consulting company, Currie, Coopers & Lybrand Ltd., to ensure objectivity.

The study results were published in December, 1981, after two months of preparation. "It helped the ministry to set priorities," explains Filby. "We now know which areas weren't operating as effectively as they might, as well as the general perception of service delivery by the ministry."

From the time the new mandate was announced, the Minister and Deputy Minister, along with key members of the management committee, travelled to the regional offices, explaining the new service-oriented approach. They talked to clients, too, asking them about Government Services and what improvements could be made in the future.

Jack Filby.

For Management Planning, it was a particularly busy time, analyzing program activities to make sure that they were consistent with the ministry's new goals.

In addition, the Branch prepared ministry proposals for Management Board, developed policies and procedures to guide management, and co-ordinated systems development projects for the ministry. Four issues of the ministry publication, SPECTRUM, were published; press releases, special events and other ministry communications activities were also the responsibility of Management Planning.

Corporate support needed to operate

During 1981/82, plans were being developed for a restructuring of the ministry, including re-alignment of the General Services Division. Its corporate support branches were placed in the new Human Resource Services and Corporate Services Divisions during May, 1982.

Their role was vital during the fiscal year in assisting with the ongoing operations of ministries and agencies.

For instance, the Employee Advisory Service continued to help employees with personal problems, counseling them on difficulties that could affect work performance. Seminars were held for managers, to acquaint them with techniques for improving staff performance. A rehabilitation program was in place too, for employees who had been off work due to illness. The goal was to counsel these employees and provide for their early return to work.

Employee health services continued to provide emergency and preventive care through 11 full-time and two part-time centres. During the fiscal year there were some 60 thousand visits by employees and an effective advisory service was provided to the government.

Staff productivity increased with focus on new service philosophy.

ADMINISTRATIVE IMPROVEMENTS

Increasing productivity and improving customer service ranked as top priorities in the Employee Benefits Branch. This group manages the comprehensive benefits package for employees and pensioners of the Ontario Public Service, and certain agencies.

In 1981/82, a major study was launched into using interactive computer terminals for benefits administration. Work was completed on the benefits charge-back system, which now provides clients with fast and comprehensive monthly reports on all benefits plans. An internal training program was developed to improve customer service as well.

Up-to-date computer techniques that are continually improved keep the employee data services abreast of payroll and attendance records. A study was undertaken to anticipate the future needs of ministries and agencies.

Cutting red tape is part of new direction

Every organization has to have policies and procedures. Without them there would be chaos and a total lack of direction. But sometimes rules can get in the way of productivity. Part of the ministry's new philosophy is concerned with streamlining controls.

Joe Silver.

"We've slimmed two policy and procedure manuals down to one," says Joe Silver, Executive Director of Finance and Administrative Services (formerly the Administration Division). "We're looking at the rules and asking why they're in place. If possible, we'll simplify them, re-evaluate them — or, if found unnecessary, even toss them out."

The process began in 1981/82, but it's an ongoing job for the 175 people in the Division. During the fiscal year, Administration provided support services to the ministry in a variety of areas. For example, Government Services spent more than $800 million and billed more than $400 million to other ministries and agencies. The people in the Finance Branch recorded and processed the transactions, provided accounting systems, and prepared operating reports. In addition, they maintained financial control over the ministry's assets.

In the Audit Branch, objective assessments were detailed of all major activities within the ministry. In Administrative Services, everything from telephone listings to ministry accommodation was looked after. The Branch also recorded and issued official documents. Another group, Administration Systems, carried out feasibility studies and designed computer systems and software applications for ministry information processing.

Although its resources are supplied by the Ministry of the Attorney General, the Legal Services Branch is part of this Division for administrative purposes. The Branch made sure that all ministry operations conformed to the letter of the law.

FIRST TIME IN HISTORY

In Personnel Branch, 504 competitions were conducted to find the most qualified people to fill vacancies. More than a thousand employees completed a variety of job-related training courses. Labor-relations advice for managers was provided; of 42 formal grievances filed in 1981/82, only nine remained outside arbitration by year-end.

During this period also, several women attained certain technical and construction positions for the first time in the ministry's history, as part of the Affirmative Action Program. Women made up more than 31 per cent of the staff total, compared to about a quarter five years before.

"Support services," says Joe Silver, "tend to be looked on as 'no' people. What we try to do is adapt and accommodate as much as possible. Our Division should be unobtrusive and offer a full support service to the program people."

During 1981/82, a big challenge was working under constraints and still keeping up the level of service. Says Silver: "In the past, we were so concerned about costs that service might have suffered. Now, with the new ministry mandate, we're saying, 'Let's give our clients the biggest bang for their buck.' It takes a while for a big organization to change, but we're well on the way."

Administration processes were streamlined, simplified.

ACCOMMODATION

Improved planning and new approach pay off

Providing and maintaining facilities to house Ontario Government ministries and various agencies is no small job, as Lon Pencak is quick to point out.

Assistant Deputy Minister of Accommodaton, Pencak — and a staff of over 1,600 — are charged with being the province's biggest developer, landlord and property manager all rolled into one.

Lon Pencak.

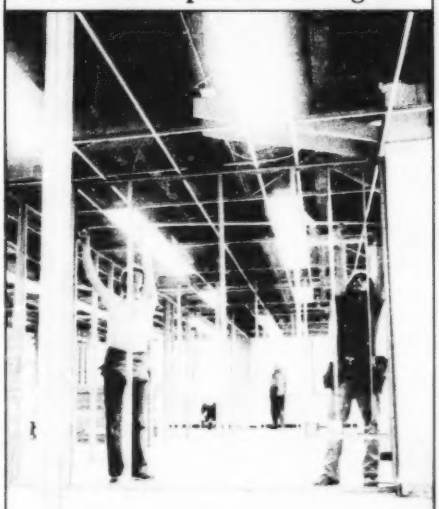
"Everything we do," says Pencak, "has to be within budget and on time. Planning on a long term basis is absolutely necessary if we're to anticipate our clients' needs and work toward them." That work involves buying and selling land, designing and constructing buildings, leasing others, and maintaining all space. Some 9,100 buildings are government-owned, while the rest are either leased or leased-purchased. About $2.1 million of leases were negotiated in the fiscal year.

ENERGY LEADERS

For Accommodation, 1981/82 was a "highly productive year," according to Government Services Minister Douglas Wiseman. In a number of wide-ranging areas, there was considerable success during the fiscal year.

For instance, energy conservation in both new and existing buildings is a priority. "We're leaders in this area," explains Wiseman, "and not just in Ontario — but in North America." Tough new standards have been set for energy use. The trick here is to meet these standards and still keep to the budget for constructing or maintaining each building.

Energy use per square foot of buildings operated by Accommodation has been reduced by more than 25 per cent during the past six years. That works out to a saving of almost $4 million for the 1981/82 fiscal year. A further two per cent reduction is expected for next year, too.



Accommodation provided complete services in a highly productive year.

Pat Jacobsen.

More than just energy has to be managed efficiently though; all resources must be. That's where high technology comes in. New systems were introduced to increase efficiency in the inventory and operation of buildings. Major computerized control systems were introduced in the Newmarket courthouse and registry office, and Sudbury and Oshawa government buildings. Installations are under way in Kingston and St. Catharines.

Tied in with this is the introduction of the Building Expenditure Management Information System (BEMIS). Basically, BEMIS is a computerized monitor of government buildings, showing how efficient they are right now and providing information to help estimte future costs of operation. This way, designers can come up with schemes to make them more efficient if need be. Over the years, Accommodation will better know how much to invest in these buildings.

Aziz Henein.

"The introduction of these new systems is very important," points out Aziz Henein, Acting Executive Director of Property Development. "We're in a better position now to plan the best use of our time, people and resources at hand. With government restraint on money and staff, minicomputers and databases will help us make up the shortfall and provide better service with less."

PEOPLE AND PROJECTS

People are the most important resource in any organization. By reorganizing, Accommodation was able to shave 10 per cent off the $45.7 million staff budget in 1981/82. This was done by contracting out certain tasks, attrition and consolidation of positions (for example, creating one section with fewer jobs out of three smaller sections).

Allowing people more access to their government was another goal. About $460,000 was spent

on special projects for the handicapped, such as ramps, elevators, handrails, more accessible water fountains and telephones, and automatic door openers. Another $500,000 was to be spent in the 1982/83 fiscal year on more of the same.

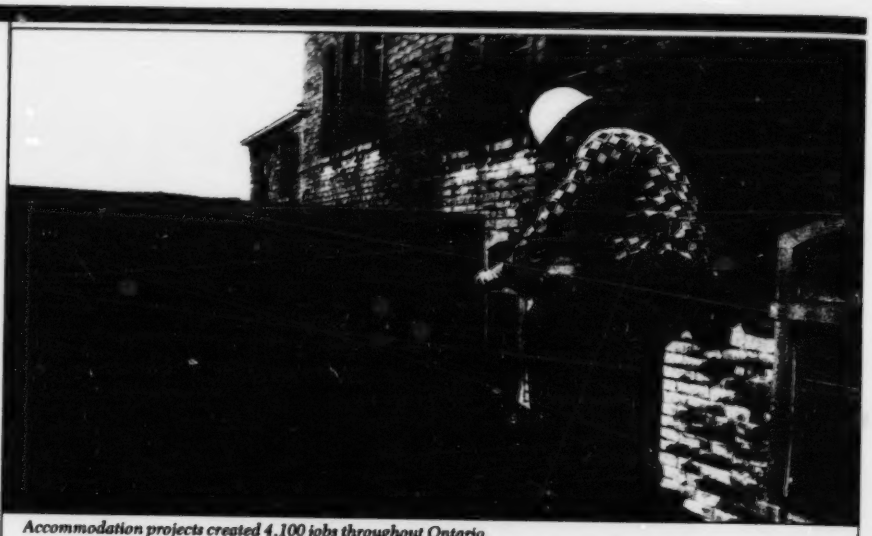
During the year, there were 435 construction inspections and 1,829 building and fire inspections carried out by the employee safety section. This group also provided training in accident prevention and handled workmen's compensation claims for the ministry.

In Moosonee, Government Services has established an Ontario Government building, as part of a plan to bring together the seven ministries that service the people in the province's far north. Altogether, the Accommodation group handled about 2,100 projects, with a total expenditure of $182 million. That's about seven per cent more than the previous year. These projects included the Newmarket courthouse and registry office; the Swine Research Centre at Arkell; an irrigation system at the Midhurst Tree Nursery; alterations to the Cobourg Jail; kitchen renovations at the Rideau Regional Centre, Smiths Falls; a land registry office in L'Original — to name just a few.

JOB CREATION A PRIORITY

A byproduct of all this activity was job creation for Ontario. In 1981/82, 4,100 jobs were generated. On major projects, employment was generated all over the province. For example, in constructing the Ontario Government building in Oshawa for the Ministry of Revenue, 775 jobs were created; in Kingston, for the Ministry of Health there were 310; and the St. Catharines courthouse for the Attorney General generated 285.

"When it comes to designing buildings and doing renovations," says Pencak, "we're now spreading the work around to local professionals. It's helping us to produce work faster too. In the future, our use of consultants will grow as we use more local people on our projects."



Accommodation projects created 4,100 jobs throughout Ontario.

In addition to using local skills where possible, there's also a push for Canadian content in products related to developing and maintaining government buildings. Between 90 and 95 per cent of the architectural products used were manufactured in Canada. However, there was only 60 to 65 per cent Canadian content in the mechanical and electrical products used, simply because there are no Canadian manufacturers of items in these speciality areas.

"Here," adds Pencak, "we're working with the Ministry of Industry and Trade to push the manufacture of certain products in Canada. We've also told our managers in Accommodation to take all possible initiatives to purchase Canadian goods in all areas."

SERVICE ACCENTED

Overall, what has happened in Accommodation — and in the ministry for that matter — is a whole new philosophy. It began with Cabinet's new mandate for Government Services, and has taken off from there.

"It's been a continuous process," says Lon Pencak, "one of evolution — and it has filtered right through our group. Instead of saying that we're in business to build, we're now saying it's to make our clients' programs successful. That's why we're here: to provide service."

A master plan has been developed that attempts to put clients' accommodation needs into a corporate perspective. Government Services people will work with clients more at the inception to find out about their programs and what they require, to provide satisfactory accommodation and ensure the most efficient use of space throughout the government.

"We want to discuss clients' programs with them," says Pat Jacobsen, the Executive Director of Property Management. "Then we want their ideas. That's why we're moving to a 'one-window' approach, where clients can get through to us easily and have their problems worked out by people, instead of a system."

There's also a move toward client accountability, which started with the 1981 mandate as well. A process was established where the Accommodation group, along with the client ministry would assess needs and then establish cost.

"We want clients to be accountable for their accommodation," explains Pencak, "as part of their program costs. In the future, we hope to have total accountability, where the clients are completely responsible for the money involved for accommodation. This way, they'll look for efficiencies when they have to pay for it out of their program budgets."

PUBLIC TENDERS: construction contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Agriculture & Food		
May 8, 1981	**Alter Educational Building, South Wing, College of Agriculture and Food Technology, Alfred**		
	Rahm Construction Ltd.	478,500	Awarded
	Brune Construction & Management Ltd.	503,822	
	W. Rourke Ltd.	508,432	
	John Entwistle Construction Ltd.	518,449	
	Sinclair Supply Co. Ltd.	531,359	
	Bellevue Construction	532,500	
	Ministry of the Attorney General		
July 31, 1981	**Alter County Court, 50 Main Street East, Hamilton**		
	Martin-Stewart Contracting Ltd.	598,987	Awarded
	Valley Town Construction Ltd.	655,000	
	Big H Construction, division of Big H Ltd.	698,000	
Oct. 27, 1981	**Alter Provincial Court, 141 Clarence Street, Brampton**		
	Ross-Clair, division of R.O.M. Contractors Ltd.	796,000	Awarded
	Convert-A-Wall Ltd.	842,693	
	Big H Construction, division of Big H Ltd.	848,000	
	CMR Construction & Engineering Ltd.	859,000	
	F. Greco & Sons Ltd.	871,900	
	R.P.A. Construction Ltd.	877,000	
	Finspan Construction Ltd.	885,000	
	A.V. Tennant General Contractors Ltd.	917,486	
	Tasis Construction Ltd.	939,600	
	Marliv Constructors Ltd.	957,300	
Feb. 2, 1982	**Expand courthouse, Sudbury**		
	Gopac Construction Sudbury Ltd.	252,000	Awarded
	P.B. Rombough Ltd.	257,975	
	Primo Titan Construction Ltd.	261,700	
	Acme Building & Construction Ltd.	264,900	
	H. Muenster Construction Ltd.	266,094	
	Kona Builders Ltd.	268,976	
	R.M. Belanger Ltd.	269,845	
	Penage Construction Ltd.	294,450	
	Comrock Construction Ltd.	300,000	
	John Pace Construction Ltd.	328,000	
	Ministry of Community & Social Services		
May 8, 1981	**Modify security systems (windows & screens), Brookside School, Cottage "D", Cobourg**		
	Partak Ltd.	124,742	Awarded
July 9, 1981	**Install fire detection & alarm system, Prince Edward Heights, Picton**		
	J.S. Electric Ltd.	149,500	Awarded
	Bill Bailey of Belleville Ltd.	159,878	
	Roy Electric	160,000	
	Industrial Electrical Contractors Ltd.	163,900	
	Macton Electric	164,400	
	Precision Electric, Division of Ri-Lab Mechanical Ltd.	164,600	
	B.T.B. Electric Ltd.	170,349	
	Raycor Electric Ltd.	175,988	
	Belleville Acme Electric (1980) Ltd.	178,000	
	Jesco	198,750	
	Croft-Line Inc.	205,000	

PUBLIC TENDERS: construction contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Community & Social Services (continued)		
July 13, 1981	**Relocate & modify washrooms & classrooms, Pine Ridge School, Aurora**		
	Bay Roberts Construction Ltd.	120,000	Awarded
	Big H Construction, division of Big H Ltd.	127,000	
	CMR Construction & Engineering Ltd.	134,800	
	Wilri Construction Ltd.	137,700	
	H.N. Construction Ltd.	175,000	
Sept. 25, 1981	**Install therapeutic pool, Midwestern Regional Centre, Palmerston**		
	Mike Weber's Construction Co. Ltd.	127,000	Awarded
	Wilri Construction Ltd.	148,733	
	Bay Roberts Construction Ltd.	163,000	
Oct. 2, 1981	**Replace windows, Lakeshore Psychiatric Clinic, Toronto**		
	Weather Guard Window Inc.	106,185	Awarded
	Sherwood Windows Ltd.	119,653	
	Cecco Supply Ltd.	125,950	
	Alumicor Ltd.	136,826	
	Walter Wray Associates Window Specialist (Ont.) Inc.	146,897	
	Kimberley Aluminum Products Ltd.	212,500	
Dec. 29, 1981	**Alter smoke detection system, Brookside School, Cobourg**		
	Empire Electric Ltd.	127,100	Awarded
	MacGregor Electric Cobourg Ltd.	134,600	
	Partak Ltd.	154,800	
	Ron Robinson Ltd.	182,524	
Jan. 27, 1982	**Replace steel windows, Northerwestern Regional Centre, Thunder Bay**		
	Cecco Supply Ltd.	144,180	Awarded
	Sarkka Aluminum	74,760	*The low tender of Sarkka Aluminum was withdrawn.*
	Kimberley Aluminum Products Ltd.	147,600	
	Sherwood Windows Ltd.	149,262	
	New Method Insulation & Supply Ltd.	165,900	
	Mike's Contracting	174,555	
	Ostaff Eng. Inc.	180,000	
	Projecta Engineering & Construction Inc.	186,732	
	Alumicor Ltd.	198,777	
	Westeel-Rosco Ltd.	208,133	
Mar. 8, 1982	**Construct laundry system, Huronia Regional Centre, Orillia**		
	Wilri Construction Ltd.	234,437	Awarded
	Michael Monteith Enterprises Ltd.	258,472	
	Western Division of 431515 Ontario Ltd.	278,448	
	Bentorswell Construction Ltd.	318,648	
	Martinway Contracting Ltd.	369,000	
Mar. 23, 1982	**Install new passenger elevator, Pine Ridge School, Aurora**		
	Duiker Construction Ltd.	288,500	Awarded
	Massi Construction Co. Ltd.	292,000	
	Dalv Construction Ltd.	304,000	
	F. Greco & Sons Ltd.	306,000	
	Sandgate Construction Ltd.	308,500	
	Wilri Construction Ltd.	308,857	
	Deeside Construction Ltd.	314,747	
	M.A. Butt Construction Ltd.	325,674	
	D. Bourke Construction Ltd.	380,139	

PUBLIC TENDERS: construction contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Consumer & Commercial Relations		
Aug. 21, 1981	**Provide facilities for land registry office, Lindsay**		
	Wilri Construction Ltd.	134,700	Awarded
	Partak Ltd.	137,823	
	Dalv Construction Ltd.	158,400	
Mar. 8, 1982	**Construct new registry office, Cochrane**		
	Bratt Construction Co. Ltd.	1,036,554	Awarded
	Michael Monteith Enterprises Ltd.	1,054,970	
	J.S.A. Construction Co. Ltd.	1,092,547	
	Hembruff & Dambrowitz Ltd.	1,096,175	
	Wilri Construction Ltd.	1,109,870	
	Kona Builders Ltd.	1,136,000	
	Acme Building & Construction Ltd.	1,145,000	
	Ross McDuff Ltd.	1,148,924	
	Lisgar Construction Co. Ltd.	1,164,000	
	P.B. Rombough Ltd.	1,169,875	
	Lavern Construction	1,180,845	
	L.J. Fortin Construction Ltd.	1,257,036	
	Minstry of Correctional Services		
July 7, 1981	**Construct new heating system, Windsor Jail**		
	Huron Mechanical Contractors Ltd.	258,500	Awarded
	Southern Mechanical Contractors Ltd.	294,000	
	Masotti Construction Co. Inc.	335,323	
	Meret Construction Inc.	424,500	
	Parkwest Construction Ltd.	467,085	
July 7, 1981	**Construct segregation area, Quinte Detention Centre, Napanee**		
	Ken Bangma Construction Co. Ltd.	266,000	Awarded
	Wieger De Jong Construction Ltd.	275,000	
	Ball Brothers Ltd.	276,000	
	Mirtren Contractors Ltd.	278,950	
	Regina Associates	283,923	
	Carlo Sorensen Ltd.	288,974	
	J.D. Coad Construction Co. Ltd.	289,000	
	Emmons & Mitchell Construction Ltd.	292,500	
	M. Sullivan & Son Ltd.	318,162	
	Building Service By Smith Ltd.	320,000	
	Acton Construction (Kingston) Ltd.	336,786	
July 20, 1981	**Construct detention unit, Millbrook Correctional Centre**		
	Mirtren Contractors Ltd.	837,700	Awarded
	A. Petersons Ltd.	842,000	
	Panel Bilt Ltd.	865,000	
	Mortlock Construction (1978) Ltd.	866,716	
Aug. 20, 1981	**Construct security entrance, fire detection & emergency alarm system, Thunder Bay Jail**		
	Toivonen Construction Co. Ltd.	240,663	Awarded
	A.J. Wing & Sons Construction Ltd.	261,245	
	Projecta Engineering & Construction Inc.	264,646	
	Sillman Co. (Construction) Ltd.	265,575	
	George J. Matson Construction Ltd.	296,012	
	Stead & Lindstrom (1977) Ltd.	299,999	
	S. Lotysz & Sons Ltd.	324,280	
Dec. 16, 1981	**Install maximum security fence, Correctional Centre, Mimco**		
	Frost Steel & Wire Co. Ltd.	245,964	Awarded
	Roma Fence Ltd.	268,835	
	Hutt Fence Ltd.	290,600	

PUBLIC TENDERS: construction contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Correctional Services (continued)		
Mar. 4, 1982	**Renovate basement and first floors, Toronto Jail, 1955 Wing**		
	A.W.C. Construction Ltd.	904,000	Awarded
	Gencon Construction Ltd.	987,725	
	Kamrus Construction Ltd.	988,000	
	West York Construction Ltd.	993,232	
	Trist Construction Ltd.	1,014,380	
	Marliv Constructors Ltd.	1,055,400	
	Tasis Construction Ltd.	1,061,000	
	Big H Construction, division of Big H Ltd.	1,120,000	
	Ministry of Culture & Recreation		
Aug. 13, 1981	**Construct new maintenance building, Old Fort William, Thunder Bay**		
	Tom Jones & Sons Ltd.	1,677,700	Awarded
	Gateway Building & Supply Ltd.	1,694,238	
	Sillman Co. (Construction) Ltd.	1,729,264	
	A.J. Wing & Sons Construction Ltd.	1,729,860	
	Stead & Lindstrom (1977) Ltd.	1,810,000	
	Ministry of the Environment		
June 1, 1981	**Construct sewage pump house, Ontario Experimental Facility, Brampton**		
	Turnstone Contracting Co. Ltd.	114,140	Awarded
	Big H Construction, division of Big H Ltd.	87,300	*The low tender of Big H Construction, division of Big H Ltd. was withdrawn*
	Maple Engineering & Construction Co. Ltd.	127,885	
	Disher Farrand Ltd.	143,000	
	Mister Weatherproofer Co. Ltd.	147,000	
	Renzetti Construction Ltd.	167,333	
	Jaga Constructors Ltd.	170,564	
Aug. 27, 1981	**Develop site, Acid Rain Research Facility, Dorset**		
	Borden Boothby & Co. Ltd. & A.J. Wilson Construction Ltd.	154,330	Awarded
	Fowler Construction Co. Ltd.	188,503	
	K.J. Beamish Construction Co. Ltd.	227,180	
	Ministry of Government Services		
July 17, 1981	**Convert nurses' residence to provide Ontario Government Building, Brockville**		
	Regina Associates	318,862	Awarded
	John Entwistle Construction Ltd.	324,347	
	D.C. Snelling Ltd.	344,820	
	M. Sullivan & Son Ltd.	379,400	
	Carlo Sorensen Ltd.	384,774	
Sept. 17, 1981	**Reconstruct front step & waterproof podium deck, Addiction Research Foundation, Toronto**		
	Ian Somerville Construction Ltd.	192,315	Awarded
Sept. 30, 1981	**Addition & renovations, MGS regional office, London**		
	Bronnenco Ltd.	113,185	Awarded
	The Cobrell Co. Ltd.	113,989	
	Tilar Building Inc.	117,420	
	G.W. Harkness Contracting Ltd.	119,000	
	Pardy Construction	124,076	
	S-C Masonry	125,000	
	Favaro Contracting Ltd.	125,841	
	Mid-Delaware Construction Ltd.	128,093	
	Bach-McDougall Engineers & Contractors Ltd.	134,229	
	K.B.M. Construction Division of 414226	137,200	
	A. Jaansoo Construction	152,500	

PUBLIC TENDERS: construction contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Government Services (continued)		
Oct. 14, 1981	**Construct steam condensate distribution system, Queen's Park Complex**		
	City of Toronto Office of District Heating	2,200,000	Awarded
	Ministry of Health		
Mar. 3, 1982	**Construct kitchen, stores & trades building, London Psychiatric Hospital**		
	G.W. Harkness Contracting Ltd.	3,485,856	Awarded
	Ontario & King Ltd.	3,585,000	
	Bach-McDougall Engineers & Contractors Ltd.	3,587,000	
	Woodall Construction Co. Ltd.	3,630,000	
	Ellis-Don Ltd.	3,641,000	
	Tonda Construction Ltd.	3,644,500	
	Gilvesy Construction	3,646,000	
	Kelly-Lyn Construction Ltd.	3,648,867	
	The Frid Construction Co. Ltd.	3,687,000	
	John Cutler Construction (London) Ltd.	3,721,082	
	Masotti Construction Co. Incorporated	3,730,000	
	Matassa Contractors Ltd.	3,737,120	
	McKay-Cocker Construction Ltd.	3,794,000	
	Elmara Construction Co. Ltd.	3,845,031	
	Northside Construction	3,864,900	
	Metro Century Construction Ltd.	4,000,000	
	Ministry of Natural Resources		
Apr. 27, 1981	**Construct hose recycling plant, Dryden**		
	R.J. Ball Electric Ltd.	514,379	Awarded
	Projecta Engineering & Construction Inc.	547,291	
	LeBrun Constructors Ltd.	671,813	
May 8, 1981	**Construct shipping barn & offices, Tree Nursery, Midhurst**		
	Schomberg Construction Ltd.	597,000	Awarded
	Alstead Construction Ltd.	648,900	
	Emery Contracting Co. Ltd.	657,683	
	Bertram Brothers Ltd.	677,000	
	Bentorswell Construction Ltd.	716,904	
	W.G. How (Toronto) Ltd.	795,036	
May 26, 1981	**Construct and lease district financial building, Cochrane**		
	Hembruff & Dambrowitz Ltd.	313,200	Awarded
	Canada Glass Co. Inc.	323,509	
	D.J. Venasse Construction Ltd.	336,400	
	Barne Construction Co.	344,000	
	Enterprize Investments Ltd.	348,000	
	Known Construction Co. Ltd.	414,000	
	J. Guarda Construction Ltd.	455,000	
	Belanger Construction Ltd.	478,000	
	National Portable Space	495,584	
	Lavern Construction Co. Ltd.	531,444	
Aug. 18, 1981	**Construct outdoor transformer station, Tree Nursery, Swastika**		
	B & H Electric Ltd.	109,082	Awarded
	Bradney & Associates Ltd.	118,773	
	Bay Roberts Construction Ltd.	127,000	
	Holland Electric Ltd.	140,277	

PUBLIC TENDERS: construction contracts over $100,000

Date	Project	Amount	Comments
	Ministry of the Solicitor General		
Oct. 22, 1981	**Construct helicopter facilities, O.P.P. Training & Development Centre, Brampton**		
	C.M.R. Construction & Engineering Ltd.	104,400	Awarded
	Big H Construction, division of Big H Ltd.	109,000	
	Bay Roberts Construction Ltd.	115,000	
	Rosebank Construction, division of 393106 Ontario Ltd.	117,892	
	Olenka Investment	118,700	
	Wilri Construction Ltd.	122,800	
	H.N. Construction Ltd.	138,000	
	Alps Restoration Inc., division of P.A. Restoration Inc.	138,924	
	T.M.D. Investments Ltd.	145,500	
	Maple Engineering & Construction Co. Ltd.	147,500	
	Ministry of Transportation & Communications		
Apr. 15, 1981	**Construct John Rhodes Driver Examination Centre, Brampton**		
	Kamrus Construction Ltd.	2,420,000	Awarded
	Morocas General Contractors Ltd.	2,450,000	
	F. Greco & Sons	2,477,000	
	Trist Construction Ltd.	2,483,180	
	M.A. Butt Construction	2,499,000	
	Fermar Paving Ltd.	2,519,500	
	Konvey Construction Ltd.	2,556,750	
	Q-Sons Construction Co. Ltd.	2,571,000	
	A.V. Tennant General Contractors Ltd.	2,619,995	
	F. & W. H. Massey Ltd.	2,630,304	
Dec. 16, 1981	**Construct catwalk between west & central buildings, Downsview**		
	Strap Enterprises Inc.	217,000	Awarded
	Marliv Constructors Ltd.	225,649	
	Kamrus Construction Ltd.	258,500	
	Big H Construction, division of Big H Ltd.	260,000	
	Sandgate Construction Ltd.	282,950	
	Martinway Contracting Ltd.	321,000	

PUBLIC TENDERS: construction contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of the Attorney General
May 27, 1981 61,973	Brampton — Peel County Courthouse & Registry Office — relocate main entrance *Awarded to* Associated Paving Co. Ltd., Toronto
	Ministry of Community & Social Services
Apr. 23, 1981 54,420	Oakville — Syl Apps Youth Centre — install security public address & emergency alarm systems *Awarded to* North Park Electronics Ltd., Rexdale
May 19, 1981 93,900	Simcoe — Sprucedale School — install carbon dioxide facilities in kitchen *Awarded to* Culliton Brothers Ltd., Stratford
May 29, 1981 53,740	Cobourg — D'Arcy Place — supply and install a 100 KW standby diesel generator *Awarded to* Dawson-Coleman (1974) Ltd., Port Hope
June 23, 1981 53,740	Cobourg — D'Arcy Place — supply and install standby diesel generator *Awarded to* Dawson Coleman (1974) Ltd., Port Hope
July 30, 1981 94,693	Cobourg — D'Arcy Place — supply and install smoke detectors *Awarded to* K & K Alarms Ltd., Toronto
Sept. 2, 1981 71,560	Sudbury — Cecil Facer School — extension to parking lot *Awarded to* Canada Paving Ltd., Sudbury
Sept. 14, 1981 27,600	Rexdale — Thistletown Regional Centre — install additional lighting *Awarded to* Empire Electric Ltd.,Rexdale
Nov. 24, 1981 47,492	Gravenhurst — Muskoka Centre — landscaping *Awarded to* Rosebank Construction Ltd., West Hill
Dec. 2, 1981 46,870	Simcoe — Sprucedale School — alter existing freight elevator *Awarded to* Donald Tidey Co. Ltd., Hamilton
Dec. 4, 1981 89,470	Aurora — Pine Ridge School — renovate two portables *Awarded to* Wilri Construction, Orangeville
Jan. 22, 1982 29,960	Orillia — Huronia Regional Centre — fire protection facilities *Awarded to* W.G. How (Toronto) Ltd., Toronto
Mar. 12, 1982 82,432	Palmerston — Midwestern Regional Centre — convert canteen to classrooms *Awarded to* Rosebank Construction, West Hill
Mar. 30, 1982 87,676	Goderich — Bluewater Centre — Provide camp washrooms & shower facilities *Awarded to* L.K.G. Construction, St. Pauls
	Ministry of Correctional Services
Apr. 15, 1981 73,500	London — Elgin-Middlesex Detention Centre — renovate fire detection and alarm system *Awarded to* Kiers Electric, Woodstock
July 6, 1981 28,967	Barrie — Barrie Jail — relocate washroom *Awarded to* Michael Monteith Enterprises Ltd., Orillia
	Ministry of Culture & Recreation
June 11, 1981 38,883	Bark Lake — Ontario Camp Leadership Centre — construct storage building *Awarded to* Partak Ltd., Cobourg
Aug. 10. 1981 28,750	Bark Lake — Ontario Camp Leadership Centre — construct public washrooms *Awarded to* Easton Brothers Builders Ltd., Bancroft
	Ministry of Education
Nov. 30, 1981 45,935	Belleville — Sir James Whitney School — install packaged steam boiler *Awarded to* Ram Mechanical Contractors Ltd., Belleville

PUBLIC TENDERS: construction contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Government Services
Feb. 4, 1982 44,500	Downsview — Downsview Computing Centre — construction management contract *Awarded to* Milne & Nicholls Ltd., Toronto
Feb. 24, 1982 32,975	Hamilton — Ontario Government Building — alter accommodations *Awarded to* Hamilton Renovation Services Ltd., Hamilton
	Ministry of Health
Apr. 30, 1981 42,780	North Bay — North Bay Psychiatric Hospital — demolish nurses' residence *Awarded to* Tetreault Construction (North Bay) Ltd., North Bay
July 16, 1981 72,000	North Bay — Psychiatric Hospital — install fire exits *Awarded to* Enterprise Investments Ltd., North Bay
	Ministry of Natural Resources
July 21, 1981 85,980	Armstrong — provide two prefabricated portable housing units *Awarded to* Unitized Manufacturing Ltd., Thunder Bay
Sept. 4, 1981 48,000	Moosonee — Residences — repair interiors and exteriors *Awarded to* Heywood Construction, Sudbury
Nov. 3, 1981 28,530	Pickle Lake — Field office — install two trailers *Awarded to* Zastre Plumbing & Heating, Pickle Lake
Mar. 19, 1982 38,240	Red Lake — Field office — install site services and trailer *Awarded to* Ackron Enterprises Ltd., Thunder Bay
	Ministry of the Solicitor General
Aug. 10, 1981 26,600	Brampton — O.P.P. Training & Development Centre — construct helicopter pad *Awarded to* Torenco Ltd., Downsview

Date & Amount	Project
Nov. 9, 1981 87,301	Minaki — Highway 596A — install & provide service to two trailers *Awarded to* Lindstrom and Nilson Ltd., Kenora
Jan. 12, 1982 57,950	Thunder Bay — O.P.P. headquarters — provide fuel tanks, pumps & vehicle storage yard *Awarded to* B.U. Duncan Enterprises Inc., Thunder Bay
	Ministry of Transportation & Communications
Aug. 10, 1981 26,451	Owen Sound — 1450-7th Avenue — addition to garage *Awarded to* Lunshof Construction, Chatsworth
Nov. 12, 1981 77,000	Toronto — Downsview complex — install new telephone entrance ducts *Awarded to* Bay Roberts Construction Ltd., Markham

PUBLIC TENDERS: renovation, alteration, repair contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Community & Social Services		
May 5, 1981	**Alter multi-sensory unit, Southwestern Regional Centre, Cedar Springs**		
	Peter J. Luyt Inc.	135,642	Awarded
	Kuipers Construction Ltd.	136,943	
	International Masonry Construction	138,418	
	Thomas B. Cook Construction Inc.	138,500	
	Bratt Construction Co. Ltd.	140,111	
	H.N. Construction Ltd.	144,000	
	J.F. Colenbrander Construction Co. Ltd.	151,265	
	Paglione Construction Ltd.	152,853	
May 19, 1981	**Construct entrance road, Rideau Regional Centre, Smiths Falls**		
	Louis W. Bray Construction Ltd.	132,165	Awarded
	Tarcon Ltd.	134,980	
	Dibbles Construction Ltd.	136,408	
	Hillcrest Construction, division of 303522 Ontario Ltd.	148,240	
	John W. Willoughby Construction Ltd.	149,140	
	A. Zacconi Paving & Construction Ltd.	150,550	
July 17, 1981	**Reconstruct road & replace storm sewers, Huronia Regional Centre, Orillia**		
	Aknor Construction Co. Ltd.	114,642	Awarded
	Allan G. Cook Ltd.	116,665	
	M.H. Construction Inc.	124,425	
	Doug Cascone Construction Ltd.	132,700	
	Disher-Farrand Ltd.	137,065	
	Codan Construction Ltd.	172,000	
July 28, 1981	**Replace windows, Southwestern Regional Centre, Cedar Springs**		
	Sherwood Windows Ltd.	264,985	Awarded
	Cecco Supply Ltd.	310,594	
	Abelson Aluminum Industries Ltd.	356,578	
	Alumicor Ltd.	418,913	
Oct. 6, 1981	**Renovate ward No. 6B, St. Thomas Adult Rehabilitation and Training Centre**		
	Bronnenco Ltd.	138,000	Awarded
	Mike Weber's Construction Co. Ltd.	142,000	
	K.B.M. Construction, division of 414226 Ontario Ltd.	142,675	
	Donwest Construction Ltd.	144,449	
	The Cobrell Co. Ltd.	149,989	
	H.I.R.A. Ltd.	151,900	
	Gilvesy Construction Ltd.	169,447	
	Bratt Construction Co. Ltd.	180,000	
	Ross-Clair, division of R.O.M. Contractors Ltd.	197,000	
Nov. 9, 1981	**Replace windows, Rideau Regional Centre, Smiths Falls**		
	Weather-Guard Windows Inc.	179,960	Awarded
	Aluminum Home Improvements Ltd.	185,250	
	Alumi-Wall Aluminum Products Ltd.	192,123	
	Sherwood Windows Ltd.	235,967	
	Alumicor Ltd.	314,964	

PUBLIC TENDERS: renovation, alteration, repair contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Community and Social Services (continued)		
Feb. 2, 1982	**Renovate duplexes, C.P.R.I., Montrose & Elden buildings, London**		
	G.W. Harkness Contracting Ltd.	204,730	Awarded
	P. Veneman Construction Ltd.	205,900	
	Tonda Construction Ltd.	213,500	
	K.B.M. Construction, division of 414226 Ontario Ltd.	217,000	
	William Hendriks Construction Ltd.	220,463	
	Bronnenco Ltd.	220,592	
	Bratt Construction Co. Ltd.	230,600	
	Van Boxmeer Construction Co. Ltd.	236,800	
	Favaro Contracting Ltd.	243,000	
	Northside Construction, division of 254100 Construction Ltd.	245,000	
	The Cobrell Co. Ltd.	249,889	
	Bach-McDougall Engineers & Contractors Ltd.	270,000	
	Jamas Contracting Inc.	289,000	
Feb. 12, 1982	**Install elevator & hoistway, Oxford Regonal Centre, Woodstock**		
	L.K.G. Construction Ltd.	150,800	Awarded
	Weber's Construction Co. Ltd.	157,000	
	G.W. Harkness Contracting Ltd.	157,628	
	Bach-McDougall Engineers & Contractors Ltd.	162,000	
	Nith Valley Construction, division of 414308 Ontario Inc.	168,258	
	Gilvesy Construction Ltd.	168,650	
	Wayne Stahl General Contractors Ltd.	168,919	
	The Cobrell Co. Ltd.	170,478	
	Harrison-Martyn Construction Ltd.	171,420	
	Moffatt & White Construction Ltd.	171,890	
	Bratt Construction Co. Ltd.	173,567	
	Alex Wilkins & Sons Ltd.	174,990	
	G.S. Wark Ltd.	176,000	
	Logan Contracting Ltd.	176,700	
	Wilri Construction Ltd.	182,670	
	M-G Construction (Fergus) Ltd.	184,253	
	Turnstone Contracting Co. Ltd.	262,750	
Feb. 15, 1982	**Supply & install residential siding, Prince Edward Heights, Picton**		
	Mirtren Contractors Ltd.	224,455	Awarded
	Ken Bangma Construction Co. Ltd.	230,000	
	E.P. Building Systems Ltd.	239,300	
	Melford Construction Ltd.	265,571	
	Arcon Canada Inc.	282,000	
	Aluminum Home Improvements Ltd.	300,000	
Feb. 18, 1982	**Retrofit hot water heating system, Rideau Regional Centre, Smiths Falls**		
	Willjim Contracting & Mechanical Corporation	315,394	Awarded
	John Entwistle Construction Ltd.	353,391	
	County Mechanical Contractors Ltd.	378,800	
	English & Mould Ltd.	418,000	
	Harold R. Stark Ltd.	509,000	
Mar. 17, 1982	**Alterations, Juvenile Observation & Detention Home, London**		
	K.B.M. Construction, division of 414226 Ontario Ltd.	161,600	Awarded
	Bach-McDougall Engineering & Contracting Ltd.	168,900	
	G.W. Harkness Contracting Ltd.	168,977	
	Tonda Construction Ltd.	171,000	
	Bratt Construction Co. Ltd.	185,232	
	Northside Construction, division of 254100 Construction Ltd.	198,000	

PUBLIC TENDERS: renovation, alteration, repair contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Correctional Services		
June 24, 1981	**Reface buildings, Correctional Centre, Guelph**		
	W.G. Ross Building Corporation Ltd.	343,600	Awarded
	Muer Construction Ltd.	346,318	
	Alps Restoration, division of PA Restoration Ltd.	363,253	
	Incom Construction (1977) Ltd.	374,800	
	Stewart & Hinan Contractors Ltd.	386,866	
Aug. 27, 1981	**Replace security plumbing, Toronto Jail**		
	Torontario Mechanical Electrical Co. Ltd.	367,000	Awarded
	C & M Mechanical Contractors Co. Ltd.	382,000	
	County Mechanical Contractors Ltd.	393,460	
	Big H Construction, division of Big H Ltd.	414,000	
	K & S Plumbing & Heating Ltd.	432,850	
	Strap Enterprises Inc.	443,750	
	Lampert Plumbing (Danforth) Ltd.	445,107	
Oct. 2, 1981	**Replace security wall, County Jail, Cobourg**		
	Partak Ltd.	172,927	Awarded
	Mirtren Contractors Ltd.	209,500	
	CDS Contractors & Engineers, division of Panel-Built Ltd.	211,000	
	Ministry of Culture & Recreation		
Mar. 25, 1982	**Construct bridge exhibit, Ontario Science Centre, Toronto**		
	Ellren Construction Co.	101,639	Awarded
	Sangate Construction Ltd.	108,887	
	Ian Sommerville Construction Ltd.	126,500	
	Ministry of Education		
Mar. 3, 1982	**Implement energy conservation measures, E.C. Drury School, Milton**		
	Jesco Inc.	289,000	Awarded
	Toronto Mechanical Electrical Co. Ltd.	296,800	
	Marcotte Mechanical (Eastern) Ltd.	300,225	
	Multi Mechanical Contractors Ltd.	303,900	
	Partridge Plumbing & Heating Ltd.	329,400	
	Ministry of Government Services		
Apr. 13, 1981	**Upgrade grounds & repave, Courthouse complex, Sault Ste. Marie**		
	Ellwood Robinson Ltd.	163,747	Awarded
	Towland-Hewitson Construction Ltd.	166,128	
	Palmer Paving & Construction Ltd.	174,234	
	L.E. McGuinty Construction Co. Ltd.	178,800	
Apr. 27, 1981	**Replace boiler, Regional office, Mimico**		
	Torontario Mechanical Electrical Co. Ltd.	137,400	Awarded
	C & M Mechanical Contracting Co. Ltd.	151,300	
	Big H Construction, division of Big H Ltd.	161,000	
	Astro Plumbing & Heating Ltd.	170,000	
	K & S Plumbing & Heating Ltd.	176,580	
	Renzetti Construction Ltd.	178,976	
	Wiggins Mechanical Contractors Ltd.	188,000	
	Ron-Dal Mechanical Contractors (1979) Ltd.	189,500	
	KWS Energy Services Ltd.	202,800	
May 5, 1981	**Purchase & deliver red sandstone, Legislative Building, Queen's Park**		
	Smith Cut Stone & Quarries Ltd.	217,250	Awarded

PUBLIC TENDERS: renovation, alteration, repair contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Government Services (continued)		
May 28, 1981	**Install new heating system in courthouse & jail, James Street, Parry Sound**		
	Simcoe Mechanical Contracting Ltd.	142,600	Awarded
	G.S. Wark Ltd.	143,000	
	Humber Mechanical Services Ltd.	149,630	
	Western, division of 43115 Ontario Ltd.	173,000	
	E.S. Fox Ltd.	173,565	
July 7, 1981	**Alter fire alarm & smoke control system, Courthouse & registry office, London**		
	Brinkman Electric Inc.	134,500	Awarded
	J.V. McDonnell Electrical Construction Co. Ltd.	134,960	
	Albion-Lane Electric Ltd.	149,775	
Mar. 1, 1982	**Replace windows, Frost Building North, Queens Park, Toronto**		
	Wald-Mar Glass & Aluminum Industries Ltd.	249,316	Awarded
	Cecco Supply Ltd.	279,975	
	Sherwood Windows Ltd.	327,386	
	Walter Wray Associates Window Specialists (Ontario) Inc.	348,497	
	Weather Guard Windows Inc.	358,250	
	Martinway Contracting Ltd.	362,200	
	Ministry of Health		
May 7, 1981	**Retrofit work on fan controls, showerhead restrictors, etc., Clarke Psychiatric Institute & Addiction Research Foundation, Toronto**		
	Humber Mechanical Services Ltd.	209,530	Awarded
	Torontario Mechanical Electrical Co. Ltd.	216,700	
May 14, 1981	**Implement energy conservation measures, Mental Health Centre, Penetanguishene**		
	Simcoe Mechanical Contracting Ltd.	120,000	Awarded
	Maher & Associates Ltd.	121,494	
	E.S. Fox Ltd.	131,000	
	Humber Mechanical Services Ltd.	131,313	
June 1, 1981	**Add standby boilers, Clarke Psychiatric Institute & Addiction Research Foundation, Toronto**		
	Humber Mechanical Services Ltd.	113,335	Awarded
	Torontario Mechanical Electrical Co. Ltd.	118,700	
	Maher & Associates Ltd.	136,927	
	C.S.M. Mechanical Contracting Co. Ltd.	139,900	
	Nekison Engineers	152,720	
	K & S Plumbing & Heating Ltd.	167,600	
	Mister Weatherproofer Co. Ltd	175,000	
Sept. 8, 1981	**Replace windows, East Wing, Brockville Psychiatric Hospital**		
	Sherwood Windows Ltd.	277,306	Awarded
	Aluminum Home Improvements Ltd.	298,960	
	Fentiman & Sons Ltd.	319,000	
	Cecco Supply Ltd.	336,835	
	Alumicor Ltd.	349,924	

PUBLIC TENDERS: renovation, alteration, repair contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Health (continued)		
Oct. 13, 1981	**Renovate patients' dorms & nurses' stations, Lakehead Psychiatric Hospital, Thunder Bay**		
	Ed-Way Contractors Ltd.	104,800	Awarded
	Bay Roberts Construction Ltd.	114,626	
	Projecta Engineering & Construction Inc.	123,272	
	A.J. Wing & Sons Construction Ltd.	124,568	
	Toivonen Construction Co. Ltd.	124,803	
	George J. Matson Construction Ltd.	131,417	
	Sillman Company (Construction) Ltd.	139,595	
	Exuson Construction Co. Ltd.	147,400	
Jan. 20, 1982	**Alter & upgrade building, Queen Street Mental Health Centre, Toronto**		
	Big H Construction, division of Big H Ltd.	186,000	Awarded
	Sandgate Construction Ltd.	175,707	*The low tender of Sandgate Construction Ltd. was withdrawn.*
	Tasis Construction Ltd.	194,800	
	Profed Construction Co., division of Prociw Construction Ltd.	196,800	
	Deeside Construction Ltd.	198,474	
	McQuade Construction Ltd.	204,000	
	Ross Clair, division of R.O.M. Contractors Ltd.	212,800	
	Convert-A-Wall Ltd.	213,394	
Feb. 16, 1982	**Replace windows, Brockville Psychiatric Hospital**		
	Sherwood Windows Ltd.	269,989	Awarded
	Aluminum Home Improvements Ltd.	297,488	
	Regina Associates	307,178	
	Alumicor Ltd.	308,934	
	Cecco Supply Ltd.	327,416	
	Carlo Sorensen Ltd.	342,811	
Mar. 1, 1982	**Retrofit air circulation system, Hamilton Psychiatric Hospital**		
	Multi Mechanical Contractors Ltd.	309,945	Awarded
	Besseling Plumbing & Heating Ltd.	323,181	
	County Mechanical Contractors Ltd.	345,536	
	Marcotte Mechanical (Eastern) Ltd.	349,000	
	Partridge Plumbing & Heating Ltd.	371,262	
	Goodram & Elliott Ltd.	377,000	
	S.I. Guttman Ltd.	383,332	
	Alfred's Mechanical & Pressure Welding Co. Ltd.	402,800	
	George Evans Co. Ltd.	648,600	
Mar. 11, 1982	**Replace windows, Lakehead Psychiatric Hospital, Thunder Bay**		
	Kimberley Aluminum Products Ltd.	135,900	Awarded
	Curtiss Hawk Contractors	152,780	
	Central Ontario Glass	157,140	
	Martinway Contracting Ltd.	158,600	
	Projecta Engineering & Construction Inc.	158,896	
	New Method Insulation & Supply Ltd.	162,960	
	Mr. Seamless Eavestroughing Thunder Bay Ltd.	163,333	
	Mike's Contracting	169,827	
	Westeel-Rosco Ltd.	195,455	
	Crittall Construction Ltd.	199,635	
	Ministry of Natural Resources		
July 14, 1981	**Renovate & repair interior, Fisheries Research Laboratory, Maple**		
	Dalv Construction Ltd.	148,000	Awarded
	Bay Roberts Construction Ltd.	190,000	
	Big H Construction, division of Big H Ltd.	192,259	
	Wilri Construction Ltd.	196,700	

PUBLIC TENDERS: renovation, alteration, repair contracts over $100,000

Date	Project	Amount	Comments
	Ministry of the Solicitor General		
June 20, 1981	**Alter new computer centre, O.P.P. Headquarters, Toronto**		
	Smith & Long Ltd.	188,000	Awarded
	The State Electric Co. Ltd.	189,375	
	Ontario Electrical Construction Co. Ltd.	193,000	
	Ainsworth Electric Co. Ltd.	199,892	
	Roxborough Electric Ltd.	214,344	
	Black & McDonald Ltd.	246,576	
Oct. 2, 1981	**Convert heating equipment from oil to gas, Ontario Police College, Aylmer**		
	Natural Resource Gas Ltd.	152,625	Awarded
	Ministry of Transportation & Communications		
Jan. 26, 1982	**Replace street lighting, Downsview complex**		
	Empire Electric Ltd.	217,836	Awarded
	Ontario Electrical Construction Co. Ltd.	177,256	*The low tender of*
	Di Nardo Electric Ltd.	224,000	*Ontario Electrical*
	Torontario Mechanical Electrical Co. Ltd.	247,000	*Construction Co.*
	Stacey Electric Co. Ltd.	250,000	*Ltd. was withdrawn.*
	Guild Electric Ltd.	276,450	
	Maxim Airfield Lighting Systems Ltd.	288,620	
	Pearl & Russell Ltd.	329,650	
	Black & McDonald Ltd.	406,624	
	Kudlak Baird Ltd.	444,500	

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Agriculture & Food
Apr. 2, 1981 25,135	Huron Park — Centralia College of Agricultural Technology — replace flooring & reface walls in Huron Hall *Awarded to* Tony's Complete Tile Ltd., Waterloo
Apr. 15, 1981 45,930	Huron Park — Centralia College of Agricultural Technology — update standby electrical power systems *Awarded to* Kiers Electric, Woodstock
Apr. 22, 1981 29,195	Guelph — Provincial pesticide laboratory — update ventilation system *Awarded to* Harmen Refrigeration & Air Conditioning, Guelph
May 19, 1981 39,500	New Liskeard — College of Agricultural Technology — repair pavement Awarded to J.M. Grant Contractors Ltd., New Liskeard
June 5, 1981 56,200	Alfred — College of Agriculture & Food Technology — alter education building *Awarded to* Rahm Construction Ltd., Ottawa
June 29, 1981 78,900	Alfred — College of Agriculture & Food Technology — alter residence building *Awarded to* Rolland Duquette Construction, Clarence Creek
Aug. 17, 1981 34,906	Kemptville — College of Agricultural Technology — replace windows in Purvis Hall *Awarded to* Weather-Guard Windows Inc., Toronto
	Ministry of the Attorney General
April 28, 1981 28,200	Milton — Courthouse & registry office property — resurface & pave *Awarded to* Fermar Paving Ltd., Rexdale
May 5, 1981 28,600	Kitchener — 50 Queen Street North — alter interior of small claims court *Awarded to* Watcon Ltd., Waterloo
May 14, 1981 51,900	Pembroke — Courthouse — repair interior and exterior *Awarded to* Markus and Son Ltd., Pembroke
June 12, 1981 96,027	Brampton — Peel County Courthouse — replace existing dome *Awarded to* Lord and Burnham Co. Ltd., St. Catharines
June 18, 1981 26,850	Windsor — Ontario Government Building — provide accommodation for the provincial court *Awarded to* Meret Construction Inc., Windsor
June 22, 1981 53,147	Brampton — Registry office — provide courtroom accommodation *Awarded to* Finspan Construction Ltd., Mississauga
June 29, 1981 44,275	Milton — Courthouse — replace windows *Awarded to* Structoglas Ltd., Mississauga
July 23, 1981 29,850	Simcoe — Norfolk County Courthouse — re-roof *Awarded to* En-R-Con 6, Ohsweken
Oct. 16, 1981 33,939	Thunder Bay — District Courthouse — alter washroom *Awarded to* Toivonen Construction Co. Ltd., Thunder Bay
Jan. 19, 1982 30,688	Cobourg — County Court Building — alter sheriff's office *Awarded to* Benz. Bros. Construction Ltd., Cobourg
Mar. 17, 1982 33,164	Chatham — Kent County Courthouse — renovate courtroom *Awarded to* K.B.M. Construction, Division of 414226 Ontario Ltd., London

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Community & Social Services
Apr. 2, 1981 34,135	Palmerston — Midwestern Regional Centre — replace wall tile *Awarded to* Roy Brandon Ltd., Kitchener
Apr. 6, 1981 29,168	Cedar Springs — Southwestern Regional Centre — re-roof *Awarded to* Smith-Peat Roofing & Sheet Metal Ltd., Exeter
Apr. 16, 1981 67,777	Smiths Falls — Rideau Regional Centre — replace elevator *Awarded to* G.P. Romkey Construction Ltd., Ottawa
Apr. 27, 1981 54,154	Orillia — Huronia Regional Centre — improve washroom *Awarded to* Western, division of 431515 Ontario Ltd., Barrie
May 4, 1981 89,419	Edgar — Adult Occupational Centre — repair road *Awarded to* Star Paving Co. Ltd., Oakville
May 5, 1981 92,800	Goderich — Bluewater Centre — energy retrofit *Awarded to* Culliton Brothers Ltd., Stratford
May 19, 1981 45,333	Orillia — Huronia Regional Centre — repair storm sewers *Awarded to* Orillia Drain Service, Orillia
May 20, 1981 54,154	Orillia — Huronia Regional Centre — renovate washrooms *Awarded to* Western, division 431515 Ontario Ltd., Barrie
May 20, 1981 31,973	Smiths Falls — Rideau Regional Centre — refinish swimming pool deck *Awarded to* Gerry Lowrey Ltd., Ottawa
June 2, 1981 39,564	Picton — Prince Edward Heights replace forced air furnaces *Awarded to* G. Davidson Plumbing & Heating Ltd., Brighton
June 3, 1981 43,652	Picton — Prince Edward Heights repair walls, Craig 1 building *Awarded to* Inland Pools (Kingston) Registered, Kingston
June 16, 1981 27,634	Simcoe — Sprucedale School — replace 13 window units *Awarded to* Architectural Aluminum Co. Ltd., Burlington
June 19, 1981 59,740	Cobourg — D'Arcy Place — replace 25 furnaces *Awarded to* Dawson-Coleman (1974) Ltd., Port Hope
June 24, 1981 36,620	Woodstock — Oxford Regional Centre — re-roof *Awarded to* Smith-Peat Roofing & Sheet Metal Ltd., Exeter
July 6, 1981 59,740	Cobourg — D'Arcy Place — replace 25 furnaces *Awarded to* Dawson Coleman (1974) Ltd., Port Hope
July 15, 1981 37,800	Etobicoke — Mimico Correctional Centre — replace and repair roof *Awarded to* Tony Leite Roofing & Sheet Metal Ltd., Toronto
July 23, 1981 34,716	Rexdale — Thistletown Regional Centre — repair roads and sidewalks *Awarded to* Star Paving Co. Ltd., Oakville
July 23, 1981 86,630	Palmerston — Midwestern Regional Centre — replace radiant heating coils *Awarded to* Culliton Brothers Ltd., Stratford

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Community and Social Services (continued)
Aug. 25, 1981 34,850	Goderich — Bluewater Centre — replace 18 humidifiers *Awarded to* County Mechanical Contractors Ltd., Kitchener
Sept. 9, 1981 38,640	Cedar Springs — Southwestern Regional Centre — waterproof a portion of underground tunnel *Awarded to* Doug Tippen Contractor, Chatham
Sept. 14, 1981 47,712	Cedar Springs — Southwestern Regional Centre — construct concrete wheelchair ramps *Awarded to* C.E. Feeney Construction (Middlesex) Ltd., London
Sept. 15, 1981 26,990	Simcoe — Sprucedale School — re-roof *Awarded to* Exeter Roofing & Sheet Metal Co. Ltd., Exeter
Sept. 15, 1981 34,900	Whitby — Durham Centre for the Developmentally Handicapped — install smoke detection system *Awarded to* Pyroguard Electric Ltd., Toronto
Sept. 17, 1981 34,109	Smiths Falls — Rideau Regional Centre — repair flooring *Awarded to* City View Flooring Ltd., Nepean
Sept. 18, 1981 47,400	Cobourg — Brookside School — repair perimeter drainage *Awarded to* Behan Construction Ltd., Cobourg
Oct. 14, 1981 62,680	Cedar Springs — Southwestern Regional Centre — replace windows *Awarded to* Riverside Glass Ltd., Windsor
Oct. 16, 1981 34,995	Picton — Prince Edward Heights — replace floor and stair coverings *Awarded to* Eastern Ontario Terrazzo and Tile Co. Ltd., Kingston
Oct. 27, 1981 56,737	Orillia — Huronia Regional Centre — renovate showers *Awarded to* H.R. Noakes Ltd., King City
Nov. 4, 1981 83,160	Orillia — Huronia Regional Centre — replace windows, complex "S" *Awarded to* Sherwood Windows Ltd., Rexdale
Dec. 1, 1981 83,160	Orillia — Huronia Regional Centre — replace windows *Awarded to* Sherwood Windows, Rexdale
Dec. 13, 1981 58,500	Palmerston — Midwestern Regional Centre — repair various mechanical, electrical equipment & services *Awarded to* Country Electric (St. George) Ltd., St. George
Dec. 17, 1981 44,332	Smiths Falls — Rideau Regional Centre — relocate main entrance *Awarded to* Greenside Construction Management Ltd., Nepean
Jan. 21, 1982 25,200	Picton — Prince Edward Heights — renovate washroom and kitchen *Awarded to* R & W Building Contractors, Picton
Jan. 22, 1982 90,751	Cedar Springs — Southwestern Regional Centre — renew standpipe mains *Awarded to* London Sprinkler Co., London
Feb. 9, 1982 26,561	Picton — Prince Edward Heights — replace suspended ceiling, Craig II building *Awarded to* Kingston Lath & Plaster Ltd., Kingston

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Consumer & Commercial Relations
June 25, 1981 25,853	Toronto — 1075 Millwood Road — replace windows *Awarded to* Alumicor Ltd., Agincourt
Dec. 4, 1981 57,000	Pembroke — Registry office — renovate interior *Awarded to* Markus and Son Ltd., Pembroke
	Ministry of Correctional Services
Apr. 22, 1981 36,420	Guelph — Guelph Correctional Centre — repave *Awarded to* Northern Paving & Construction, a division of 2901171 Ontario Ltd., Guelph
Apr. 27, 1981 31,933	Peterborogh — County Jail — replace windows *Awarded to* Sherwood Windows, Rexdale
Apr. 30, 1981 29,353	Millbrook — Correctional Centre — repair water conditioner *Awarded to* Humber Mechanical, Toronto
May 1, 1981 49,000	Thorold — Niagara Regional Detention Centre — re-roof *Awarded to* Central Niagara Roofing Ltd., St. Catharines
May 20, 1981 55,400	Toronto — Toronto Jail — replace roof and flashings *Awarded to* M & S Roofing & Sheet Metal Ltd., Mississauga
Aug. 5, 1981 43,850	Thorold — Niagara Regional Detention Centre — repair traffic deck *Awarded to* Gryphon Waterproofing Ltd., Downsview
Aug. 25, 1981 28,500	Chatham — Chatham Jail — install emergency standby electrical system *Awarded to* Honey Electric Ltd., Chatham
Sept. 3, 1981 55,393	Mansfield — Camp Dufferin — repair washroom *Awarded to* Duiker Construction Ltd., Shelburne
Oct. 9, 1981 25,892	Guelph — Guelph Correctional Centre — dredge pond *Awarded to* Cox Construction Ltd., Guelph
Oct. 16, 1981 40,155	Millbrook — Correctional Centre — replace cell lighting *Awarded to* Gordon Reynolds Electric, Millbrook
Oct. 22, 1981 54,883	Lindsay — County Jail — repair exercise yard walls *Awarded to* New Look Restoration, Kitchener
Oct. 23, 1981 26,900	Pembroke — District jail — renovate fire alarm systems *Awarded to* Macton Electric, Kemptville
Oct. 27, 1981 35,499	Cambridge — Waterloo Detention Centre — update electrical supply system *Awarded to* Enasco Ltd., Waterloo
Oct. 29, 1981 29,790	Sarnia — Sarnia Jail — re-roof *Awarded to* Smith-Peat Roofing & Sheet Metal Ltd., Exeter
Jan. 22, 1982 45,999	Brampton — Vanier Centre for women — implement energy conservation measures *Awarded to* Jesco Incorporated, Oakville
Jan. 27, 1982 47,460	Thornhill — 8185 Yonge Street — alter accommodations *Awarded to* Koo's Property Management Corp., Don Mills
Mar. 19, 1982 25,204	Cambridge — Waterloo Detention Centre — re-roof *Awarded to* Warren Steeplejacks Ltd., Brantford

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Culture & Recreation
Apr. 8, 1981 28,640	Toronto — Ontario Science Centre — install floor and carpet *Awarded to* Peting Interiors, Toronto
Oct. 30, 1981 64,937	Toronto — Ontaro Science Centre — re-upholster seats and carpet floors *Awarded to* Orion Contract Sales, Markham
Mar. 17, 1981 47,051	Toronto — Ontario Science Centre — waterproof cooling pond trenches *Awarded to* Canadian Building Restoration, Toronto
	Ministry of Education
June 2, 1981 48,850	London — The John Robarts School — renovate fire detection and alarm system *Awarded to* Akarel Electrical Maintenance Ltd., London
June 23, 1981 25,695	Stratford — Conestoga College of Applied Arts and Technology— repair masonry *Awarded to* Patgo Services, Rockwood
July 15, 1981 44,250	Milton — Ernest C. Drury School — replace concrete walks *Awarded to* Bramall & Co. Construction Ltd., Mississauga
	Ministry of the Environment
June 10, 1981 39,000	Rexdale — Pesticide laboratories — install ventilation system *Awarded to* Torontario Mechanical & Electrical Co. Ltd., Toronto
Aug. 13, 1981 32,361	Rexdale — 125 Resources Road — demolish chimney *Awarded to* Cimech General Contractors, Islington
	Ministry of Government Services
April 16, 1981 46,235	Toronto — Whitney Block — upgrade heating in tunnel *Awarded to* Torontario Mechanical Electrical Co. Ltd., Toronto.
May 12, 1981 36,773	Toronto — 8 York Street — replace roof *Awarded to* Bar-Lei Company Ltd., Downsview
May 21, 1981 41,900	Toronto — 454 University Avenue — replace roof and flashings *Awarded to* Tony Leite Roofing & Sheet Metal Ltd., Toronto
June 2, 1981 51,687	Toronto — Frost Building North — replace roof membrane *Awarded to* Tony Leite Roofing & Sheet Metal Ltd., Toronto
June 9, 1981 31,519	Dryden — Ontario Government Building — implement energy conservation measures *Awarded to* E.S. Fox Ltd., Thunder Bay
June 10, 1981 28,840	Toronto — 11 Wellesley St. W. — demolish building *Awarded to* Greenspoon Bros. Ltd., Toronto
June 15, 1981 34,274	Bracebridge — Courthouse — replace windows *Awarded to* Alumicor Ltd., Agincourt
June 24, 1981 31,961	Sarnia — Registry office — repair roof
July 14, 1981 57,866	Toronto — Legislative Building — install carpet *Awarded to* Coles the Floor Covering People Inc., Toronto
July 16, 1981 30,000	Toronto — West Central Regional Office — re-roof buildings "A" and "D" *Awarded to* Tony Leite Roofing & Sheet Metal Ltd., Toronto

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Government Services (continued)
July 17, 1981 29,850	Toronto — 11 Wellesley St. W. — construct parking lot *Awarded to* G & G Paving & Concrete Co. Ltd., Toronto
July 20, 1981 27,935	Toronto — Macdonald Block south walk — supply & install new pavers *Awarded to* M & A Building Restoration Ltd., o/a Canadian Building Restoration, Toronto
July 23, 1981 38,042	London — Courthouse & registry office — re-roof *Awarded to* H & N Roofing & Sheet Metal Ltd., London
Aug. 5, 1981 26,000	Toronto — 801 Bay Street — alter alarm system *Awarded to* Procon Electrical Contractors Ltd., Toronto
Aug. 13, 1981 31,039	Toronto — Macdonald Block — supply & install automatic door operators *Awarded to* Dor-O-Matic of Canada Division of Roy F. Day Ltd., Toronto
Aug. 27, 1981 32,000	Toronto — Legislative Building — repair roof *Awarded to* Heather & Little Ltd., Toronto
Aug. 27, 1981 44,000	Toronto — Ferguson Block — painting, partitioning; repair heating & electrical systems *Awarded to* Ross Clair Contractors Ltd., Toronto
Sept. 1, 1981 48,346	Belleville — Sir James Whitney School — replace roof *Awarded to* Kingston Roofing & Flooring Co. (1978) Ltd., Kingston
Sept. 18, 1981 29,076	Sudbury — Ontario Government Building — install heating control system *Awarded to* Robertshaw Controls Ltd., Mississauga
Oct. 1, 1981 90,973	Toronto — Ferguson Block — repair roof *Awarded to* Heather & Little Ltd., Toronto
Oct. 14, 1981 33,300	Toronto — 558 Yonge St. — replace rooftop air conditioning & heating units *Awarded to* Albern Mechanical Ltd., Toronto
Oct. 22, 1981 92,926	Toronto — Macdonald Block — alter computer room *Awarded to* H. Griffiths Co. Ltd., Toronto
Oct. 26, 1981 32,500	Toronto — Vehicle Repair and Trucking Services office — alter interior *Awarded to* H.N. Construction Ltd., Toronto
Nov. 6, 1981 37,377	Abram Lake and Hudson — Four residences — install aluminum siding and windows *Awarded to* Mr. Seamless Eavestroughing Thunder Bay Ltd., Thunder Bay
Nov. 6, 1981 69,681	Sudbury — Ontario Government Building — alter heating system *Awarded to* Mechanical Associates Plumbing & Heating, Sudbury
Nov. 18, 1981 27,379	Sioux Lookout — Ontario Government Building — install new windows *Awarded to* Weather-Guard Windows Inc., Toronto
Nov. 26, 1981 28,480	Orillia — Georgian Bay Regional Office — office alterations *Awarded to* Dennis B. Willison Construction Ltd., Minden
Dec. 22, 1981 95,729	Toronto — Whitney Block — supply & install sun control drapes *Awarded to* The Drapery Shoppe, Toronto

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Government Services (continued)
Jan. 9. 1982 40,800	London — MGS regional office — repair and relocate road *Awarded to* Pardy Construction, London
Mar. 2, 1982 56,450	Port Hope — M.T.C. regional office & garage — energy conservation measures *Awarded to* Gerr Construction Ltd., Bowmanville
Mar. 25, 1982 46,452	Toronto — George Drew Building — supply services for electrical panels *Awarded to* State Electric Co. Ltd., Toronto
	Ministry of Health
Apr. 2, 1981 44,437	London — Psychiatric Hospital — re-roof *Awarded to* H & N Roofing & Sheet Metal Ltd., London
Apr. 7, 1981 55,400	Whitby — Psychiatric Hospital — install metal flashings *Awarded to* M & S Roofing & Sheet Metal Ltd., Mississauga
Apr. 8, 1981 45,553	Toronto — Queen Street Mental Health Centre — install parking control system *Awarded to* K.C. Contracting Co., Mississauga
Apr. 15, 1981 34,500	Toronto — Clarke Institute of Psychiatry — repair fire damage *Awarded to* Ross Clair Contractors Ltd., Toronto
Apr. 24, 1981 44,455	Whitby — Psychiatric Hospital — replace roof *Awarded to* Bar-Lei Company Ltd., Downsview
May 4, 1981 66,384	Toronto — 2195 Yonge Street — replace windows *Awarded to* Cecco Supply, Sarnia

Date & Amount	Project
June 11, 1981 69,373	Toronto — Clarke Institute of Psychiatry — re-caulk *Awarded to* Dominion Caulking Ltd., Toronto
June 15, 1981 27,300	St. Thomas — Psychiatric Hospital — re-roof *Awarded to* H & N Roofing & Sheet Metal Ltd., London
July 21, 1981 38,800	Toronto — Queen Street Mental Health Centre — replace hot water piping *Awarded to* Humber Mechanical, Toronto
July 27, 1981 62,913	North Bay — Psychiatric Hospital — replace brickwork *Awarded to* Des-Build Developments Ltd., North Bay
July 29, 1981 46,970	Penetanguishene — Mental Health Centre — install elevating device *Awarded to* Michael Monteith Enterprises Ltd., Orillia
July 31, 1981 48,900	Kingston — Kingston Psychiatric Hospital — replace steam and condensate lines *Awarded to* Carlo Sorenson Ltd., Kingston
Nov. 4, 1981 29,487	Penetanguishene — Mental Health Centre — replace pipe covering *Awarded to* Isbister Restoration Ltd., Dundas
Dec. 8, 1981 52,500	Thunder Bay — Lakehead Psychiatric Hospital — install granular flooring *Awarded to* A.J. Childs Ltd., Thunder Bay
Jan. 5, 1982 37,970	Kingston — Kingston Psychiatric Hospital — replace roof *Awarded to* Kingston Roofing & Flooring Co. (1978) Ltd., Kingston
Jan. 27, 1982 59,800	Toronto — Queen Street Mental Health Centre — energy conservation measures *Awarded to* Humber Mechanical, Toronto

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Health (continued)
Feb. 22, 1982 42,610	Windsor — OHIP Building — alter dispatch centre and office *Awarded to* Mario Della Bona Construction, division of 470698 Ontario Ltd., Windsor
Mar. 17, 1982 45,100	Thunder Bay — Lakehead Psychiatric Hospital — replace windows *Awarded to* Kimberley Aluminum Products Ltd., Concord
	Ministry of Labour
Mar. 8, 1981 65,649	Toronto — 400 University Avenue — alter accommodations *Awarded to* Forum Construction Services, Toronto
Oct. 27, 1981 38,930	Scarborough — 2500 Lawrence Avenue East — alter accommodations *Awarded to* Veldare Investments Ltd., Toronto
Feb. 28, 1982 74,405	Scarborough — 2500 Lawrence Avenue East — alter accommodations *Awarded to* Veldare Investments Ltd., Toronto
	Ministry of Natural Resources
April 30, 1981 26,040	Dorset — Leslie M. Frost Natural Resources Centre — repair kitchen plumbing *Awarded to* Stoughton Electric, Gooderham
Aug. 13, 1981 29,100	Maple — Southern Research Station — repair greenhouse panes & foundation *Awarded to* T.K. Contracting, Brantford
Sept. 24, 1981 34,868	Steel River (Terrace Bay Area) — Silvicultural camp — construct site services *Awarded to* P. Davidson Excavation Co., Thunder Bay
Sept. 30, 1981 40,876	Blind River — District office — renovate interior *Awarded to* J.P. Pierman Construction Ltd., Sault Ste. Marie

Date & Amount	Project
Oct. 6, 1981 29,135	Angus — Seed extraction plant — repair residences *Awarded to* Jelel Ltd., Kitchener
Oct. 26, 1981 28,750	Chapleau — Residences — repair exterior *Awarded to* Andre Barbe Ltd., Hanmer
Nov. 2, 1981 41,504	Angus — Seed extraction plant — repair buildings *Awarded to* Willett Contracting, Alliston
Nov. 9, 1981 30,250	Blind River — District office — repair exterior and interior *Awarded to* Andre Barbe Ltd., Hanmer
Feb. 9, 1982 37,759	Dorset — Leslie M. Frost Natural Resources Centre — replace siding on six houses *Awarded to* Northern Eagle Engineering, Minden
	Ministry of Revenue
Sept. 10, 1981 26,887	Toronto — 2300 Yonge Street — alter accommodations *Awarded to* Tri-bow Interiors Ltd., Toronto
	Ministry of the Solicitor General
Apr. 1, 1981 40,200	Burlington — O.P.P. headquarters — construct new communications room *Awarded to* Harald W. Heine Construction Services Ltd., Burlington
Apr. 2, 1981 37,700	Mount Forest — O.P.P. detachment — install communications system *Awarded to* L.K.G. Construction Ltd., Fairview
May 28, 1981 37,460	Toronto — 90 Harbour Street — replace roof *Awarded to* Bar-Lei & Company Ltd., Downsview

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of the Solicitor General (continued)
June 3, 1981 32,495	Toronto — 8 York Street — install security screens *Awarded to* Sherwood Windows Ltd., Rexdale
June 23, 1981 59,499	Windsor — OHIP Building — alter O.P.P. Special Services Branch area *Awarded to* Mario Della Bona Construction, division of 470698 Ontario Ltd., Windsor
June 25, 1981 38,128	London — O.P.P. detachment — renovate building *Awarded to* L.K.G. Construction, St. Pauls
July 3, 1981 43,927	Chatham — O.P.P. detachment — renovate building *Awarded to* Zntingh's Countryside Homes Ltd., Chatham
July 6, 1981 33,268	Ignace — O.P.P. detachment — alter office *Awarded to* D.K. Nelson General Contractor, Thunder Bay
July 17, 1981 28,000	Brampton — O.P.P. administration building — repair roof and replace flashings *Awarded to* Tony Leite Roofing & Sheet Metal Ltd., Toronto
July 23, 1981 70,742	Chatham — O.P.P. detachment — install aluminum windows *Awarded to* Weather-Guard Windows Inc., Toronto
Sept. 1, 1981 51,470	Barrie — O.P.P. headquarters — renovate for new communications room *Awarded to* Wilri Construction Ltd., Orangeville
Sept. 8, 1981 67,949	Downsview — O.P.P. headquarters — install new communications system *Awarded to* Bay Roberts Construction Ltd., Markham
Sept. 8, 1981 27,876	North Bay — Psychiatric hospital — alter autopsy suite *Awarded to* Enterprize Investments Ltd., North Bay
Sept. 11, 1981 27,544	Long Sault — O.P.P. headquarters — replace windows *Awarded to* Burchell Supply Ltd., Perth
Sept. 16, 1981 48,883	Peterborough — O.P.P. headquarters — renovate for new communications room *Awarded to* Robert Cooper Construction, Ennismore
Oct. 20, 1981 52,867	Perth — O.P.P. headquarters — renovate communications room *Awarded to* Greenside Construction Management Ltd., Nepean
Oct. 28, 1981 47,170	North Bay — O.P.P. headquarters — alter communications system *Awarded to* D.J. Venasse Construction Ltd., North Bay
Oct. 29, 1981 61,100	Aylmer — Ontario Police College — re-roof *Awarded to* Warren Steeplejacks Ltd., Brantford
Nov. 13, 1981 47,995	Belleville — O.P.P. detachment — renovate for communications system *Awarded to* J.D. Coad Construction Co. Ltd., Trenton
Dec. 21, 1981 60,700	Kenora — O.P.P. detachment — install communications system *Awarded to* Bay Roberts Construction Ltd., Markham
Dec. 23, 1981 51,330	Sault Ste. Marie — O.P.P. headquarters — alter communications room *Awarded to* J.P. Pierman Construction Ltd., Sault Ste. Marie

PUBLIC TENDERS: renovation, alteration, repair contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of the Solicitor General (continued)
Dec. 31, 1981 52,000	South Porcupine — O.P.P. headquarters — alter communications room *Awarded to* Tisdale Plumbing and Heating Ltd., South Porcupine
Jan. 11, 1982 47,700	Thunder Bay — O.P.P. headquarters building — construct communications centre *Awarded to* Allard Construction, Thunder Bay
	Ministry of Transportation & Communications
May 7, 1981 37,911	Cochrane — Regional office — energy conservation measures *Awarded to* Four Seasons Electric, Cochrane
May 15, 1981 31,089	Toronto — West Building, Second Floor — replace windows *Awarded to* Weatherguard Windows Inc., Toronto
June 8, 1981 29,900	Cochrane — Six-bay garage — install heating system *Awarded to* Ferns Electric Co. Ltd., Kapuskasing
June 23, 1981 38,720	Toronto — Central Building — improve mechanical ventilation *Awarded to* Nekison Engineers, Islington
July 14, 1981 33,997	Winona — Repair garage — replace two steam boilers *Awarded to* Prime Energy Systems Ltd., Burlington
July 14, 1981 85,888	Toronto — East Building — supply and install cable *Awarded to* Datasphere Sales Ltd., Mississauga
July 22, 1981 57,287	Stratford — 581 Huron Street — re-roof garage "A" *Awarded to* Bev Shearer & Sons Roofing Ltd., Breslau
Sept. 3, 1981 31,865	Cochrane — Cochrane complex — construct drainage *Awarded to* Klimack Construction Ltd., Smooth Rock Falls
Oct. 1, 1981 28,900	Toronto — Downsview complex — repair parking lots *Awarded to* York Paving Asphalt & Concrete Co. Ltd., Bolton
Mar. 3, 1982 33,485	Stratford — 581 Huron Street — repair washrooms *Awarded to* Jelel Ltd., Kitchener
Mar. 19, 1982 41,855	Owen Sound — 1450-7th Avenue — re-roof carpentry shop, paint & sign shop *Awarded to* Bar-Lei & Co. Ltd., Downsview
Mar. 19, 1982 68,600	Thunder Bay — Regional & district office — install carpeting & resilient flooring *Awarded to* House of Broadloom, Sudbury
	Ministry of Treasury & Economics
Sept. 16, 1981 63,500	Toronto — Frost Building South — replace damaged wood panels *Awarded to* Ross Clair Contractors Ltd., Toronto

PUBLIC TENDERS: maintenance, janitorial, service contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Agriculture and Food		
May 27, 1981	**Janitorial services,**		
	Ridgetown College of Agricultural Technology		
	Alladin Janitorial Co. Ltd.	112,440	Awarded
	The Ambassador Building Maintenance Ltd.	113,660	
	Double 'MM' Janitorial Services, division of 419766		
	Ontario Ltd.	113,741	
	Ridge Maintenance	120,000	
	Nation Wide Building Services Ltd.	131,640	
	Gordon A. MacEachern	136,846	
	Star Janitorial Services	143,000	
	Pro Maintenance Services	190,800	
	Continental Building Maintenance, division of 386044		
	Ontario Ltd.	206,280	
	D.C.R. Janitorial	223,744	
	Ministry of the Attorney General		
July 9, 1981	**Maintenance of hoisting equipment,**		
	361 University Avenue, Toronto		
	Dover Corporation (Canada) Ltd.	212,908	Awarded
	Ministry of Culture & Recreation		
July 13, 1981	**Maintenance of chillers,**		
	Ontario Science Centre, Don Mills		
	Trane Service Agency (Toronto), division of D'Arcy		
	Sweeney Ltd.,	141,000	Awarded
	Ministry of Government Services		
Apr. 27, 1981	**Janitorial services,**		
	North & South Frost Buildings,		
	Queen's Park, Toronto		
	North York Maintenance Ltd.	297,000	Awarded
	Concorde Maintenance Ltd.	354,000	
	Nation Wide Building Services Ltd.	366,816	
May 8, 1981	**Janitorial services,**		
	145 Queen Street West, Toronto		
	Concorde Maintenance Ltd.	144,000	Awarded
	Nation Wide Building Services Ltd.	162,168	
	North York Maintenance Ltd.	170,600	
	Flores Cleaning Co.	189,420	
May 8, 1981	**Janitorial services**		
	125 Resources Road, Toronto		
	Nation Wide Building Services Ltd.	232,584	Awarded
	North York Maintenance Ltd.	234,900	
	Concorde Maintenance Ltd.	236,000	
	Royal Building Maintenance, division of 389063 Ontario		
	Ltd.	263,976	
	Flores Cleaning Co.	269,000	
May 11, 1981	**Janitorial services,**		
	Whitney Block, Toronto		
	Concorde Maintenance Ltd.	370,000	Awarded
	North York Maintenance Ltd.	399,900	
	Nation Wide Building Services Ltd.	447,000	
May 12, 1981	**Janitorial services,**		
	311 Jarvis Street, Toronto		
	Nation Wide Building Services Ltd.	124,536	Awarded
	Concorde Maintenance Ltd.	131,000	

PUBLIC TENDERS: maintenance, janitorial, service contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Government Services (continued)		
May 12, 1981	**Janitorial services,**		
	Osgoode Hall, Toronto		
	Flores Cleaning Co.	214,826	Awarded
	Concorde Maintenance Ltd.	216,000	
	North York Maintenance Ltd.	223,000	
	Consolidated Maintenance Services Ltd.	247,632	
	Nation Wide Building Services Ltd.	253,992	
May 14, 1981	**Maintenance of five elevators,**		
	George Drew Building, Toronto		
	Montgomery Elevator Co. Ltd.	301,500	Awarded
June 10, 1981	**Operation and planned maintenance of building systems,**		
	Centralia College of Agricultural Technology,		
	Huron Park, Ontario		
	Johnson Controls Ltd.	189,600	Awarded
	Black & McDonald Ltd.	199,500	
	Honeywell Ltd.	283,589	
June 30, 1981	**Maintenance and service of chillers,**		
	Macdonald Block, Queen's Park		
	Trane Service Agency (Toronto), division of D'Arcy Sweeney Ltd.	302,700	Awarded
June 30, 1981	**Maintenance and service of chillers,**		
	Queen Street Mental Health Centre, Toronto		
	Trane Service Agency (Toronto), division of D'Arcy Sweeney Ltd.	184,800	Awarded
July 24, 1981	**Janitorial services,**		
	2195 Yonge Street, Toronto		
	Olympia Cleaners Maintenance Ltd.	134,000	Awarded
	Sureway Janitorial Cleaning	18,150	*The low tender of Sureway Janitorial Cleaning was withdrawn.*
	Sares Janitorial Services	143,500	
	Delta Canada	144,000	
	Lombardo Janitorial Maintenance	145,900	
	Trans Canada Cleaning Maintenance	149,000	
	Roy Cleaners Co.	150,000	
	Nation Wide Building Services Ltd.	174,648	
	Artex Floor Cleaning	175,000	
	B.S. Maintenance	180,000	
	North York Maintenance Ltd.	188,000	
	Provincial Janitorial Services	360,000	
Aug. 29, 1981	**Elevator and escalator maintenance,**		
	Ontario Science Centre, Don Mills		
	Montgomery Elevator Co. Ltd.	283,980	Awarded
Sept. 24, 1981	**Janitorial services,**		
	77 Wellesley Street West, Toronto		
	Nation Wide Building Services Ltd.	2,386,000	Awarded
	Consolidated Maintenance Services Ltd.	2,394,144	
Oct. 15, 1981	**Maintenance of building systems,**		
	119 King Street West, Hamilton		
	Blenkhorn & Sawle Ltd.	276,240	Awarded
	Honeywell Ltd.	281,700	
	Carrier Canada Ltd.	392,460	
	Johnson Controls Ltd.	452,921	
	Westinghouse Canada Inc.	558,000	

PUBLIC TENDERS: maintenance, janitorial, service contracts over $100,000

Date	Project	Amount	Comments
	Ministry of Government Services (continued)		
Oct. 19, 1981	**Janitorial services, 119 King Street West, Hamilton**		
	Nation Wide Building Services Ltd.	266,088	Awarded
	Super Cleaning Services Ltd.	295,632	
	Olympia Cleaners & Maintenance Co.	384,000	
	Modern Building Cleaning	508,368	
	Sunshine Window Cleaning Co. Ltd.	509,151	
Oct. 20, 1981	**Planned maintenance for fire alarm systems, Guelph Regional Office**		
	Edwards, division of General Signal	156,900	Awarded
	Denmax Industrial Maintenance & Installations Ltd.	177,160	
	Jesco	275,490	
	B.B.R. Sound & Signal Ltd.	279,365	
	Cronin Fire Equipment Ltd.	325,000	
	Kudlak-Baird Ltd.	474,000	
	M-L Fire & Burglary Alarms Ltd.	490,000	
Oct. 29, 1981	**Janitorial Services, 250 Windsor Ave., Windsor**		
	Portuguese Building Maintenance	105,000	Awarded
	Deluxe Building Maintenance Ltd.	84,900	*The low tender of Deluxe Building*
	Continental Building Maintenance, division of 386044 Ontario Ltd.	105,312	*Maintenance Ltd. was withdrawn.*
	The Ambassador Building Maintenance Ltd.	116,500	
	R.W. Bell Janitorial Ltd.	119,850	
	Sparkling Cleaning Services, division of 424824 Ontario Ltd.	119,912	
	Azores Janitorial Service	127,540	
	Emiliana Janitorial Service	250,848	
	Ministry of Health		
Aug. 21, 1981	**Maintenance of hoisting equipment, Queen Street Mental Health Centre, Toronto**		
	Montgomery Elevator Co. Ltd.	378,000	Awarded
	Ministry of the Solicitor General		
Apr. 27, 1981	**Maintenance of five elevators, O.P.P. headquarters, Toronto**		
	Dover Corporation Canada Ltd.	109,306	Awarded
	Ministry of Transportation & Communications		
Apr. 15, 1981	**Janitorial Services, West Toronto Building, Downsview**		
	Artex Floor Cleaning	154,900	Awarded
	C & H Maintenance Services	170,000	
	High Class Building Maintenance	199,900	
June 11, 1981	**Janitorial Services, West Building, Garage 42 North & South, and District 6 Garage, Downsview**		
	Olympia Cleaners & Maintenance Co.	138,900	Awarded
	Artex Floor Cleaning	167,000	
	Nation Wide Building Services Ltd.	190,000	
	Modern Building Cleaning	217,056	
Nov. 30, 1981	**Janitorial Services, Highway 135 (Exeter Road), London**		
	The Ambassador Building Maintenance	107,000	Awarded
	Metropolitan Maintenance	109,920	
	Nation Wide Building Services Ltd.	112,464	
	Leonard's Building Maintenance Ltd.	120,000	
	London Floor Service Ltd.	140,000	
	Flores Cleaning Contractors	149,850	
	Modern Building Cleaning, division of Dustbane Enterprises Ltd.	168,276	

PUBLIC TENDERS: maintenance, janitorial, service contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Agriculture and Food
Sept. 11, 1981 31,200	Maintenance and service of chiller — Ontario Stockyards Building — Toronto *Awarded to* Carrier Air Conditioning (Canada) Ltd., Brampton
Dec. 22, 1981 36,720	Maintenance and service of environmental control systems — Ontario Stockyards Building — Toronto *Awarded to* Johnson Controls Ltd., Markham
	Ministry of the Attorney General
April 1, 1981 44,750	Janitorial services — Courthouse, Probation and Parole Offices — Guelph *Awarded to* Nation-wide Building Services Ltd., Scarborough
July 16, 1981 38,880	Janitorial Services — Kent County Courthouse -- Chatham *Awarded to* Aladdin Janitorial Co. Ltd., Chatham
Aug. 4, 1981 35,400	Maintenance and service of chiller — Peel County Courthouse — Brampton *Awarded to* Trane Service Agency (Toronto), division of D'arcy Sweeney Ltd., Scarborough
Nov. 13, 1981 54,800	Janitorial services — County Court — 2 Daly Avenue — Ottawa *Awarded to* C.F. Building Services, Ottawa
Nov. 24, 1981 95,880	Janitorial services — Peel County Courthouse, Registry Office and Provincial Court Buildings — Brampton *Awarded to* Neval's Janitorial Services, Toronto
Dec. 1, 1981 62,393	Janitorial services — Provincial Courthouse — Etobicoke *Awarded to* Cosenza Maintenance Inc., Downsview
Jan. 22, 1982 47,300	Janitorial Services — Norfolk County Court Building — Simcoe *Awarded to* Paul Depasquale Investments Ltd., Brantford

Date & Amount	Project
	Ministry of the Attorney General (continued)
Mar. 12, 1982 56,200	Janitorial Services — Essex County Courthouse — Windsor *Awarded to* Sparkling Cleaners Services, a division of 424824 Ontario Ltd., Windsor
Mar. 31, 1982 60,480	Janitorial Services — 2 Daly Ave. — Ottawa *Awarded to* Oakridge Janitorial Services Ltd., Nepean
	Ministry of Community & Social Services
Sept. 16, 1981 70,000	Garbage removal — Prince Edwards Heights — Picton *Awarded to* Quinte Sanitation Services Ltd., Belleville
Oct. 5, 1981 42,969	Hoisting equipment maintenance — Huronia Regional Centre — Orillia *Awarded to* Montgomery Elevator Co. Ltd., Toronto
	Ministry of Government Services
April 27, 1981 32,829	Maintenance and inspection for hoisting equipment — Ontario Government Building complex — Sarnia *Awarded to* Dover Corporation (Canada) Ltd., London
May 5, 1981 42,950	Janitorial services — Various government buildings — Toronto *Awarded to* Gaillind Maintenance Ltd., Oshawa
May 14, 1981 32,730	Lawn maintenance — Ontario Government complex — McFarlane Lake *Awarded to* Bolans Lawn and Garden Service and Supply, Falconbridge
June 19, 1981 90,000	Janitorial services — 135 St. Clair Avenue West — Toronto *Awarded to* B.S. Maintenance, Toronto
July 20, 1981 45,000	Janitorial services — Various government buildings — Toronto *Awarded to* Cross Canada Janitorial Maintenance, Toronto

PUBLIC TENDERS: maintenance, janitorial, service contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Government Services (continued)
July 29, 1981 86,160	Maintenance of hoisting equipment — Ontario Government Building — Sudbury *Awarded to* Dover Corporation Canada Ltd., London
July 30, 1981 48,000	Janitorial services — Courthouse — Bracebridge *Awarded to* Dubois' Janitorial Services, Gravenhurst
Aug. 24, 1981 85,000	Janitorial services — 434 and 454 University Avenue — Toronto *Awarded to* Roy Cleaner Co., Toronto
Sept. 22, 1981 58,960	Maintenance of building systems — Seed extraction complex — Angus *Awarded to* E.S. Fox Limited, Barrie
Oct. 8, 1981 26,986	Waste disposal contract — Various government buildings — Toronto *Awarded to* Disposal Services, a division of WMI Waste Management of Canada Inc., Weston
Nov. 23, 1981 52,200	Maintenance of environment control systems — Ontario Government Building — Hamilton *Awarded to* MCC Powers, a division of Mark Controls Ltd., Stoney Creek
Dec. 2, 1981 59,400	Maintenance alarm systems — Ontario Government Building — Hamilton *Awarded to* Honeywell Ltd., Hamilton
Dec. 8, 1981 32,259	Fire hydrants & sprinkler system maintenance service — East Central Regional Office — Toronto *Awarded to* Rapid Pipeline Cleaning, West Hill
Dec. 15, 1981 27,900	Janitorial services — West Central Regional Office — Toronto *Awarded to* Lombardo Janitorial Maintenance, Toronto
Jan. 7, 1982 81,600	Janitorial services — Ontario Government Building — Kenora *Awarded to* Heatherington & Major, Kenora
Jan. 18, 1982 78,000	Janitorial services — 8 York Street — Toronto *Awarded to* B.S. Maintenance, Toronto
Mar. 2, 1982 28,560	Janitorial services — Four government buildings — Toronto *Awarded to* Artex Floor Cleaning, Toronto
Mar. 10, 1982 72,000	Janitorial services — 2001 Eglinton Avenue East — Toronto *Awarded to* Delta Canada, Toronto
Mar. 18, 1982 33,468	Janitorial services — OHIP building — Windsor *Awarded to* Pritchard Building Services Ltd., London
Mar. 29, 1982 30,000	Janitorial services — Provincial Court — Lindsay *Awarded to* Master Clean, Lindsay
	Ministry of Health
Sept. 11, 1981 92,400	Maintenance and service of chillers — Central Laboratory — Rexdale *Awarded to* Carrier Air Conditioning (Canada) Ltd. Brampton
	Ministry of Natural Resources
April 16, 1981 29,950	Janitorial services — District office building — Ignace *Awarded to* C.J. Enterprises, Ignace
April 21, 1981 26,560	Janitorial services — District office building — Geraldton *Awarded to* Beehive Enterprises, Geraldton

PUBLIC TENDERS: maintenance, janitorial, service contracts over $25,000 and up to $100,000

Date & Amount	Project
	Ministry of Natural Resources (continued)
Sept. 22, 1981 33,650	Janitorial services — District office complex — Fort Frances *Awarded to* Fort Frances Building Cleaning Services, Fort Frances
	Ministry of the Solicitor General
Dec. 15, 1981 51,000	Janitorial services — O.P.P. headquarters — Toronto *Awarded to* Busy Janitorial, Toronto
	Ministry of Tourism and Recreation
Oct. 9, 1981 25,048	Janitorial services — Travel Information Centre — Hawkesbury *Awarded to* Alain Gauthier Chute-a-Blondeau,
	Ministry of Transportation and Communications
May 4, 1981 33,750	Grounds maintenance — Downsview complex — Downsview *Awarded to* Gore Landscaping, Brampton
Sept. 11, 1981 52,200	Maintenance and service of chiller — East Building — Downsview *Awarded to* Carrier Air Conditioning (Canada) Ltd., Brampton
Sept. 11, 1981 29,400	Maintenance and service of chiller — West Building — Downsview *Awarded to* Carrier Air Conditioning (Canada) Ltd., Brampton
Sept. 14, 1981 40, 717	Waste disposal services — Downsview complex — Downsview *Awarded to* Disposal Services, a division of Waste Management of Canada Inc., Weston
Oct. 23, 1981 35,340	Maintenance of two elevators — London *Awarded to* Armor Elevator SW Ontario Co., London